

## Harvard Medical School Curriculum Vitae

**Date Prepared:** September 9, 2020  
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### Education

1997	BS	Biology with highest distinction, double major in French, honors in Creative Writing	University of North Carolina at Chapel Hill, NC
2003	MD ( <i>magna cum laude</i> )	Medicine	Harvard Medical School
2008	PhD	Health Policy, Concentration in Evaluative Science and Statistics (Dissertation Chair: Alan Zaslavsky)	Harvard University

### Postdoctoral Training

#### **Internship and Residency**

06/03-06/04	Intern	Internal Medicine and Primary Care	Brigham and Women's Hospital
07/04-06/06	Resident	Internal Medicine and Primary Care	Brigham and Women's Hospital

#### **Clinical and Research Fellowships**

06/03-06/05	Clinical Fellow	Medicine	Harvard Medical School
07/05-06/07	Research/Clinical Fellow	Harvard Faculty Development and Fellowship Program in General Internal Medicine	Brigham and Women's Hospital
07/05-06/07	Post-Doctoral Fellow	AHRQ Post-Doctoral Fellowship in Health Services Research	Harvard School of Public Health
07/07-06/08	Research Fellow/Instructor	Health Care Policy	Harvard Medical School

### Faculty Academic Appointments

07/08-8/13	Assistant Professor	Health Care Policy	Harvard Medical School
07/08-8/13	Assistant Professor	Medicine	Harvard Medical School
9/13-12/15	Associate Professor	Health Care Policy	Harvard Medical School
9/13-6/17	Associate Professor	Medicine	Harvard Medical School
1/16-6/17	Warren Alpert Foundation Associate Professor	Health Care Policy	Harvard Medical School
7/17-	Warren Alpert Foundation Professor	Health Care Policy	Harvard Medical School
7/17-	Professor	Medicine	Harvard Medical School

### **Appointments at Hospitals/Affiliated Institutions**

07/05-	Associate Physician	Department of Medicine	Brigham and Women's Hospital
03/07-	Physician	Medicine	Brigham and Women's Faulkner Hospital, Boston, MA

### **Other Professional Positions**

2007-2010	Consulting Analyst, National Scorecard on U.S. Health System Performance	The Commonwealth Fund, New York, NY
2008	Consultant to the Committee on Health Insurance Status and its Consequences	Institute of Medicine
2014-	Consultant for Commission reports on low-value care	Medicare Payment Advisory Commission
2016	Expert testimony	Federal Trade Commission

### **Major Administrative Leadership Positions**

#### **Local**

2011-	Course Head, Health Policy 3080	Harvard Graduate School of Arts and Sciences, Cambridge, MA
2016-	Co-chair, Evaluative Science and Statistics Concentration, Ph.D. Program in Health Policy	Harvard Graduate School of Arts and Sciences, Cambridge, MA

### **Committee Service**

#### **Local**

2008-	Faculty Advisory Committee, Ph.D. Program in Health Policy	Harvard Graduate School of Arts and Sciences
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2009-	Committee on Higher Degrees in Health Policy	Member Harvard Graduate School of Arts and Sciences
2009-2010	Division of General Medicine Primary Care Residency Recruitment Subcommittee	Member Brigham and Women's Hospital
2009-2016	Housestaff Mentoring Program	Member Brigham and Women's Hospital
2010-2011	Junior Statistician Search Committee, Department of Health Care Policy	Mentor Harvard Medical School
2012-2013	Assistant/Associate Professor Search Committee, Department of Health Care Policy	Member Harvard Medical School
2013	Junior Statistician Search Committee, Department of Health Care Policy	Member Harvard Medical School
2013-	MD-PhD Social Science Program Committee	Member Harvard Medical School
2014-2015	Faculty Search Committee, Department of Health Care Policy	Member Harvard Medical School
2015-2016	Faculty Search Committee, Department of Health Care Policy	Member Harvard Medical School
2015-	Admissions Committee, Ph.D. Program in Health Policy	Member Harvard Graduate School of Arts and Sciences
2015-	MD-PhD Program Subcommittee on Admissions	Member Harvard Medical School
2016-2017	Physician Faculty Search Committee, Department of Health Care Policy	Member Harvard Medical School
2016-	Executive Committee, Ph.D. Program in Health Policy	Member Harvard Graduate School of Arts and Sciences
2018-2021	Standing Committee on Promotions, Reappointments, and Appointments	Member Harvard Medical School
<b>Regional</b>		
2015	Technical Advisory Panel on Patient Attribution Methodology	Member Massachusetts Health Policy Commission
<b>National</b>		
2009-2012	America's Best of Blue and Blue Works Awards Committee	Referee Blue Cross and Blue Shield Association
2010	Data Monitoring Committee	Reviewer Health and Retirement Study
2012-2014	Scientific Advisory Panel	Member VA-HRS Data Linkage Project
2015	Listening Session on Quality Improvement to	Member Centers for Medicare and

	Eliminate Health Disparities	Medicaid Services Office of Minority Health Invited Member
2015	Technical Expert Panel for the Method for Measuring Accountable Care Organization Improvement	CMS and Yale-CORE Member
2015	Technical Expert Panel on socioeconomic status adjustment for ambulatory care payment programs, including accountable care organizations and the Physician Value-Based Payment Modifier program	Office of the Assistant Secretary for Planning and Evaluation Member
2015	Advisory group on definition of primary care	Milbank Memorial Fund Member
2017-2019	Technical Expert Panel on the Development and Reevaluation of Outpatient Outcome Measures for the Merit-based Incentive Payment System	CMS and Yale-CORE Member
2018	Advisory Panel, Developing the Business Case for Coverage: Educating Employers about the Importance of Medicaid and Insurance Exchange Coverage	Pacific Business Group on Health Member
2018	Medicare Payment Advisory Commission March Report to Congress	Chapter reviewer
2018-	Board of Directors	Institute for Accountable Care Member
2018-2020	Expert Panel, Department of Housing and Urban Development (HUD) Supportive Services Demonstration (SSD) and Evaluation	Abt Associates Member
2018	Medicare Payment Advisory Commission June Report to Congress	MedPAC Chapter reviewer
2019	HCUP Outstanding Article of the Year Award	AcademyHealth and AHRQ Policy Reviewer
2019-	Academic Advisory Board	FAIR Health Member

### **International**

2014	David Sackett Senior Investigator Award Review Panel	Canadian Society of Internal Medicine Member
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### **Professional Societies**

1997- 2003-	Massachusetts Medical Society Society of General Internal Medicine 2009	Chair, Best Research Paper of the Year Award Selection Committee
2009- 2012		Content Reviewer, Dataset Compendium Member, Health Policy Scientific Review Committee for Annual Meeting

	2013	Member, Organization of Care and Chronic Disease Management Abstract Review Committee for Annual Meeting
	2013	Co-Chair, Clinical Decision-Making & Economic Analyses Abstract Review Committee for Annual Meeting
	2018-2019	Chair, Outstanding Junior Investigator of the Year Award Selection Committee
2006-	AcademyHealth	
	2013	Member, Methods Theme Committee for Annual Research Meeting
	2016	Member, Student Poster Review Committee
	2018	Meet-the-Experts Student Breakfast, National Health Policy Conference
2007-	American College of Physicians	
2015-	American Society of Health Economists	

### **Grant Review Activities**

2014	State Health Access Reform Evaluation (SHARE): Coverage Provisions of the Affordable Care Act	Robert Wood Johnson Foundation <i>Ad hoc</i> Reviewer
2015	Health Research Awards	Health Research Board, Ireland <i>Ad hoc</i> Reviewer
2015	Health Services Organization and Delivery Study Section	National Institutes of Health <i>Ad hoc</i> Reviewer
2016	Policy-Relevant Insurance Studies (PRIS)	Robert Wood Johnson Foundation <i>Ad hoc</i> Reviewer
2017	Scientific review panel for RFA-AG-17-013, Encouraging Appropriate Care Using Behavioral Economics through Electronic Health Records	National Institute on Aging, National Institutes of Health <i>Ad hoc</i> Reviewer
2017	Research in Transforming Health & Health Care Systems	Robert Wood Johnson Foundation <i>Ad hoc</i> Reviewer
2018	Scientific review panel for National Institute on Minority Health and Health Disparities Loan Repayment Program Applications	National Institutes of Health <i>Ad hoc</i> Reviewer
2018	Special Emphasis Panel on Member Conflict: Health Services and Health Informatics	National Institutes of Health <i>Ad hoc</i> Reviewer
2019	Clinical Scientist Development Award competition	Doris Duke Charitable Foundation <i>Ad hoc</i> Reviewer

### **Editorial Activities**

### ***Ad hoc Reviewer***

*Health Affairs*  
*Pediatrics*  
*JAMA*  
*Ethnicity and Health*  
*New England Journal of Medicine*  
*Health Services Research*  
*Public Health Reports*  
*Annals of Internal Medicine*  
*Journal of Health Economics*  
*Journal of Policy Analysis and Management*  
*Journal of General Internal Medicine*  
*The Milbank Quarterly*  
*Preventive Medicine*  
*BMC Public Health*  
*American Journal of Public Health*  
*American Journal of Managed Care*  
*JAMA Internal Medicine*  
*Medical Care*  
*Medical Care Research and Review*  
*Forum for Health Economics & Policy*  
*Health Economics*  
*British Medical Journal*  
*Journal of the American Geriatrics Society*

### **Other Editorial Roles**

2013-14	Contributing Editor	<i>Journal of General Internal Medicine</i>
2014-2017	Comments Editor	<i>Journal of General Internal Medicine</i>
2016-	Member, Editorial Board	<i>American Journal of Managed Care</i>
2020-	Associate Editor	<i>JAMA Internal Medicine</i>

### **Honors and Prizes**

1993-97	Morehead Scholar	University of North Carolina
1993-97	North Carolina Fellow	University of North Carolina
1993-97	Honors Program	University of North Carolina
1993-97	Dean's List	University of North Carolina
1996	Phi Beta Kappa	University of North Carolina
1996	Order of the Golden Fleece Leadership Award	University of North Carolina
1996	Martin Luther King, Jr. Scholarship Award Finalist	University of North Carolina
2003	Trainee Investigator Award	American Society for Clinical Investigation
2007	Mack Lipkin, Sr. Associate Member Award for Outstanding Scientific Presentation	Society of General Internal Medicine
2007-13	Health Disparities Loan Repayment Award	National Institutes of Health
2008	Best Published Research Paper of the Year Award	Society of General Internal Medicine
2008	Outstanding Dissertation Award	AcademyHealth
2009	Milton W. Hamolsky Junior Faculty Award	Society of General Internal Medicine

	for Outstanding Scientific Presentation	
2010-14	Clinical Scientist Development Award	Doris Duke Charitable Foundation
2010-14	Paul B. Beeson Career Development Award	National Institute on Aging and American Federation for Aging Research
2012	Noteworthy Article of the Year	AcademyHealth
2013	Outstanding Reviewer	Annals of Internal Medicine
2014	Outstanding Junior Investigator of the Year	Society of General Internal Medicine
2014	Alice S. Hersh New Investigator Award	AcademyHealth
2014	Outstanding Reviewer	Annals of Internal Medicine
2015	Finalist, Annual Health Care Research Award	National Institute for Health Care Management Foundation
2015	Outstanding Reviewer	Annals of Internal Medicine
2016	Elected Member	American Society for Clinical Investigation
2016	Best Abstract (Medicare Theme)	AcademyHealth
2017	Finalist, Annual Health Care Research Award	National Institute for Health Care Management Foundation
2018	Editor's picks: 10 most noteworthy articles of 2017	Health Affairs
2018	Article of the Year Award	AcademyHealth
2018	Best Abstract (Improving Safety, Quality, and Value Theme)	AcademyHealth
2018	Outstanding Reviewer	Annals of Internal Medicine
2019	Commendation Letter	Office of the President, Brigham Health
2019	HSR Impact Award	AcademyHealth

## **Report of Funded and Unfunded Projects**

### **Funding Information**

#### **Past**

2006-2009	Assessing the long-term implications of uninsured adults to Medicare (PI: Ayanian, John) The Commonwealth Fund 20060485 Co-Investigator
2009-2012	“BlueWorks” Blue Cross Blue Shield Association (PI: McNeil, Barbara) Co-Investigator
2010	Impact of Medicare Part D on Preventable Hospitalizations and Nondrug Medicare Spending William F. Milton Fund #624473 PI (\$39,424)
2010	Outpatient Waiting Times, Outcomes, and Cost for VA Patients with Diabetes

- (Supplement)  
 VA Boston Healthcare System/VA HSR & D, IAD 06-112 (PI: Pizer, Steven / Subcontract  
 PI: Landon, Bruce)  
 Co-Investigator
- 2010-2014    Reforming Medicare: Beneficiary Choice, Plan Payment, and Accountable Care  
 Paul B. Beeson Career Development Award in Aging Research  
 National Institute on Aging (NIA) K08 AG038354, American Federation for Aging  
 Research  
 PI (\$402,828)
- 2010-2014    Economic and Clinical Benefits of Medicare Prescription Drug Coverage  
 Clinical Scientist Development Award  
 Doris Duke Charitable Foundation 2010053  
 PI (\$450,000)
- 2009-2015    The Role of Private Plans in Medicare  
 National Institute on Aging P01 AG032952 (PI: Newhouse, Joseph)  
 Co-Investigator
- 2014            Health Care Markets and Regulation Lab: Seed Funding  
 Laura and John Arnold Foundation  
 Co-Investigator
- 2013-2016    Examination of Behavioral Health Care Integration in Medicare Accountable Care  
 Organizations  
 HHSP23320130051C U.S. Department of Health and Human Services, Office of the  
 Assistant Secretary for Planning and Evaluation  
 PI (\$325,701)
- 2013-2016    Effects of Physician Concentration, Physician-hospital Integration, and ACOs on Prices in  
 Commercial Health Care Markets  
 Robert Wood Johnson Foundation 71408  
 PI (\$223,023)
- 2014-2017    Health Care Markets and Regulation Lab  
 Laura and John Arnold Foundation (PI: Chernew, Michael)  
 Project Leader (\$629,121)
- 2013-2018    Technology Diffusion and New Delivery Models  
 4U01MH103018 National Institutes of Health/National Institute of Mental Health,  
 Common Fund U01 (PIs: Normand, Sharon-Lise/Huskamp, Haiden)  
 Co-Investigator
- 2015-2017    How Do Patients Rate Experiences with Physicians Who Provide More Low-Value  
 Services?  
 NIHCM Research and Educational Foundation (PI: Sanghavi, Prachi)



Site PI

- 2016-2018 Impact of Maryland's Hospital Global Budgets on Utilization, Quality, and Spending  
The Commonwealth Fund 20160555 (PI: Mehrotra, Ateev)  
Co-Investigator
- 2017-2018 Model Portfolio Plan (ACO Regulations)  
MITRE/CMS (PI: Chernew)  
Co-Investigator
- 2015-2020 Medicare in a Restructured Delivery System  
NIH/National Institute on Aging P01AG032952 (MPI: McWilliams/Landon)  
PI 2019- (\$5,518,484)  
Successful integration of financing and care in the Medicare program is the single most important objective of health policy, and arguably, with its powerful budgetary implications, of social and fiscal policy in the US today. This Program Project lays out a forward-looking research agenda encompassing three areas: 1) innovative and comprehensive analyses of current initiatives around ACOs, 2) rigorous research on the current form of integration, the MA program which, as our research has shown, has demonstrated improved performance in recent years, and, 3) research on innovative beneficiary as well as provider payment policy.

**Current**

- 2015-2021 Effects of Expanded Coverage on Access, Health Care and Health in the South  
NIH/National Cancer Institute 1R01CA189152 (MPI: McWilliams/Graves, John)  
PI (\$3,599,922)  
This project will provide timely and rigorous analysis of the effect of health insurance coverage expansions on health care use and outcomes among a large cohort of low-income adults in 12 southeastern states. Using a quasi-experimental research design, we aim to quantify the effects of coverage expansion through Medicaid and private health insurance exchanges on access to care, cancer screening and use of preventive clinical services (Aim 1); on self-reported health outcomes, mortality and use of emergent and inpatient care (Aim 2); and on cancer stage at diagnosis and quality of cancer care (Aim 3).
- 2015-2020 Measuring the Clinical and Economic Outcomes Associated with Delivery Systems  
Agency for Healthcare Research & Quality/National Bureau of Economic Research  
U19HS024072 (PI: Cutler, David)  
Co-Investigator  
This project examines whether differences in the delivery of evidence-based care processes and clinical and economic outcomes can be explained by characteristics of organizations that can be understood and modified, or whether such outcomes are 'residual' characteristics of organizations that are hard to transfer.
- 2017-2020 Health Care Markets and Regulation Lab  
Laura and John Arnold Foundation (PI: Chernew, Michael)  
Project Leader (\$1,518,422)

Overall objectives: (1) Initiate specific, innovative, high impact projects that have the potential to meaningfully support the transformation of the American Health Care system. Research areas include: quality measurement, payment and delivery system reform, consumer behavior, risk adjustment and exchanges. (2) Develop core resources to support the aforementioned projects, move forward on existing work and enhance the visibility and impact of lab activities.

- 2017-2021 Identifying Predictors of Hospital Admission from the ED Among the Elderly  
Agency for Healthcare Research and Quality 1R01HS025408-01 (PI: Landon, Bruce)  
Co-Investigator  
This project examines predictors of hospital admissions to the ED among older adults with the goal to provide a foundation for designing interventions to safely reduce admissions.
- 2019-2023 Comparing Targeted and Non-Targeted Approaches to Improving the Value of Cancer Care Services  
Agency for Healthcare Research and Quality R01HS026498 (PI: Landon, Bruce)  
Co-investigator  
This project aims to study the extent to which a new payment approach designed to improve the overall value of care delivered impacts the delivery of cancer care services and how this compares to a targeted approach.
- 2020-2025 Improving Medicare in an Era of Change  
NIH/National Institute on Aging P01AG032952 (MPI: McWilliams/Landon)  
PI (\$8,044,494)  
Successfully integrating the financing and delivery of care remains a primary goal of the Medicare program after years of expanding efforts, including a recent period of unprecedented experimentation. This Program Project proposal is to supply foundational insights for designing payment systems in healthcare. Our research agenda encompasses four key areas: 1) comparative performance of MA and TM and variants of each; 2) strategies employed by MA plans; 3) learning from state Medicaid programs; and 4) experiences of Medicare patients with dementia and their implications for payment system refinements for patients with special needs.

### **Training Grants and Mentored Training Grants**

- 2013-2015 Identifying Low-Value Medicare Care and Its Determinants  
NIH (F30)  
Mentor (PI: Aaron Schwartz)
- 2015-2020 Health Policy Training Program, MD-PhD Training Program in Aging and the Social/Behavioral Sciences  
National Institute on Aging (T32-AG51108)  
Mentor, Tutorial Director (PI: Joe Newhouse)
- 2018-2023 Quality and Outcomes under Medicaid Managed Care: Evidence from Random Plan Assignment  
AHRQ (K01HS25786-01)

Mentor (PI: Timothy Layton)

- 2019-2023 Financial Assistance for Low-Income Medicare Beneficiaries: Using Natural Experiments to Assess Effects on Care and Health Outcomes  
AHRQ (1 K01 HS26727-01)  
Mentor (PI: Eric Roberts)
- 2020-2021 Strategic Behavior Among Provider Organizations in Risk-Sharing Contracts  
AHRQ (1 R36 HS027531-01)  
Mentor (PI: Peter Lyu)
- 2020-2025 Designing policies to incentivize high-quality health care for vulnerable Americans: Evidence from the 340B Drug Pricing Program  
AHRQ (1 K01 HS026980-01A1)  
Mentor (PI: Sunita Desai)

**Submitted:**

- 2020-2025 Health Policy Training Program, MD-PhD Training Program in Aging and the Social/Behavioral Sciences  
National Institute on Aging (T32-AG51108)  
Co-PI

## **Report of Local Teaching and Training**

### **Teaching of Students in Courses**

#### **Harvard Medical School**

2008-2009	HC750: Health Care Policy 140 medical students/8-10 per tutorial	Tutorial Leader	Harvard Medical School 2-hr session per week for 12 weeks
2010-2015	HC750: Health Care Policy 140 medical students/8-10 per tutorial	Tutorial Leader and Lecturer	Harvard Medical School 4 two-hour sessions per week for 4 weeks
2015-	Tutorial on Aging Research, MD-PhD Training Program in Aging and the Social/Behavioral Sciences 2-3 MD-PhD students	Tutorial Leader	Harvard Medical School 1-hr session per month for 9 months
2016	Essentials of Profession: Health Policy 30 medical students	Substitute large group session leader	Harvard Medical School 1 two-hour session
2016-	Essentials of Profession: Health Policy	Curriculum Development Board Member	Harvard Medical School
2017-	Essentials of Profession: Health	Small group session	Harvard Medical School

	Policy	leader	1-hr session for 8 days in January
<b>Harvard Graduate School of Arts and Sciences</b>			
2008-	Health Policy 3080: Graduate reading course for evaluative science and statistics concentration	Course Head	1 two-hour session, 12-15 sessions per year

**Formal Teaching of Residents, Clinical Fellows and Research Fellows**

2005	Intern Curriculum 25 interns in internal medicine residency		Brigham and Women’s Hospital 10 two-hour sessions per year
2007-2008	Humanistic Curriculum 15-20 internal medicine residents		Brigham and Women’s Hospital 6 two-hour sessions per year
2009	“Health Policy: Problems and Solutions” 20 primary care residents		Brigham and Women’s Hospital One hour lecture
2011	“Affecting Health Care Policy through Research” 10 primary care residents		Brigham and Women’s Hospital One hour lecture
2014	“Medicaid and the Safety Net” 10 medicine residents		Brigham and Women’s Hospital One hour lecture
2019	“Methods Matter” 15 fellows and faculty		Hospital Medicine Research Fellowship Lecture Series, Brigham and Women’s Hospital One hour lecture

**Clinical Supervisory and Training Responsibilities**

2007-2009	General Medicine Service Attending Physician and Supervisor/Brigham and Women’s Hospital		Two weeks per year
2008-	Ambulatory Internal Medicine Clinic Preceptor/ Phyllis Jen Center for Primary Care, Brigham and Women’s Hospital		3.5h per week, 40-45 sessions per year
2009-	Housestaff Mentoring Program Mentor/ Brigham and Women’s Hospital		2 one-hour meetings per year for each of 1-3 residents
2010-2015	Intensive Teaching Unit (General Medicine Service) Attending Physician and Supervisor/Brigham and Women’s Hospital		Two weeks per year

## **Mentored Trainees and Faculty**

- 2009-2010 Miji Choi, MD, MPH / Psychiatrist, Hallym University Kangnam Sacred Heart Hospital, Seoul, Korea  
Supervisor for independent research project for MPH at Harvard School of Public Health
- 2010-2015 Kao-Ping Chua, MD, PhD / Assistant Professor, University of Michigan  
Dissertation committee member
- 2011-2013 Akihiro Nishi, MD, MPH / Assistant Professor, UCLA Fielding School of Public Health  
Dissertation committee member
- 2011-2019 Ifedayo Kuye, MD, MBA / Assistant Professor, UCSF School of Medicine  
Medical school thesis supervisor
- 2012-2014 Ryan Anderson, MD, MPP / Medical Director, Care Transformation Organization, MedStar  
Supervisor for independent research during MPP program
- 2012- Hannah Neprash, PhD / Assistant Professor, University of Minnesota School of Public Health  
Dissertation committee member
- 2012- Aaron Schwartz, MD, PhD / Assistant Professor, Perelman School of Medicine, University of Pennsylvania  
Dissertation committee member and medical school thesis supervisor
- 2012- Zirui Song, MD, PhD / Assistant Professor of Health Care Policy and Medicine, Harvard Medical School and Massachusetts General Hospital
- 2013-2014 Gabriel Fabreau, MD / Clinical Assistant Professor, Cumming School of Medicine, University of Calgary  
Supervisor for general medicine fellowship research
- 2013-2015 Daria Pelech, PhD / Analyst, Congressional Budget Office  
Dissertation committee member
- 2013- Michael Barnett, MD, MS / Assistant Professor, Harvard T.H. Chan School of Public Health  
Mentor for general medicine fellowship and junior faculty research
- 2015-2020 Annabelle Fowler, PhD / Post-doctoral Fellow, Food and Drug Administration  
Dissertation committee member
- 2015-2018 Jean Biniek, PhD / Senior Researcher, Health Care Cost Institute  
Dissertation committee member

- 2015- Eric Roberts, PhD / Assistant Professor, University of Pittsburgh School of Public Health  
Mentor for post-doctoral fellowship and junior faculty research, K application co-mentor
- 2015- Sunita Desai, PhD / Assistant Professor of Health Policy, NYU Langone School of  
Medicine  
Mentor for post-doctoral fellowship and junior faculty research, K application co-mentor
- 2016-2019 Lauren Gilstrap, MD, MHP / Assistant Professor, the Dartmouth Institute  
Supervised fellowship research
- 2016- Peter Lyu, MSPH / PhD candidate, Harvard PhD Program in Health Policy  
Dissertation committee chair, advisor
- 2016- Michael Anne Kyle, MS / PhD candidate, Harvard PhD Program in Health Policy  
Supervised doctoral research
- 2017- Ishani Ganguli, MD, MPH / Instructor in Medicine, Brigham & Women's Hospital and  
Harvard Medical School  
Supervised junior faculty research
- 2017-2020 Matthew Basilico, AB, AM / MD-PhD candidate, Harvard Department of Economics and  
Harvard Medical School  
Supervised doctoral research
- 2017- Brian McGarry, PhD / Assistant Professor, University of Rochester Medical Center  
Mentor for post-doctoral research
- 2017- Timothy Layton, PhD / Assistant Professor of Health Care Policy, Harvard Medical School  
K award co-mentor
- 2017- Andrew Wilcock, PhD / Marshall J. Seidman Post-doctoral Fellow, Department of Health  
Care Policy, Harvard Medical School  
Supervisor for post-doctoral and junior faculty research
- 2018- Nancy Beaulieu, PhD / Research Associate, Department of Health Care Policy, Harvard  
Medical School
- 2018- Vinay K. Rathi, MD, MBA / Resident, Massachusetts Eye and Ear Infirmary
- 2020- Max Pany, BA / MD-PhD candidate, Harvard Medical School and Harvard PhD Program  
in Health Policy
- 2020- Lucy Chen, BS, BA / MD-PhD candidate, Harvard Medical School and Harvard PhD  
Program in Health Policy
- 2020- Annabel Wang, BA / MD-PhD candidate, Harvard Medical School and Harvard PhD  
Program in Health Policy

### **Formal Teaching of Peers**

2006                      Joint Injection Workshop                      3 one-hour sessions  
                                 Office Practice of Primary Care Medicine                      Boston, MA

### **Local Invited Presentations**

*No presentations below were sponsored by outside entities*

- 2008    Importance of Health Insurance for Near-elderly Adults/ Gerontology Grand Rounds  
                                 Division of Gerontology, Beth Israel Deaconess Medical Center
- 2009    Sick, Aging, and Uninsured: Importance of Coverage and Value of Reform/ Medical Grand  
                                 Rounds  
                                 Department of Medicine, Faulkner Hospital
- 2009    Achieving Value in Health Care/ Speaker  
                                 Harvard Board of Fellows Meeting, Harvard Medical School
- 2009    Sick, Aging, and Uninsured: The Value of Coverage/ Faculty Symposium on Health Care Policy  
                                 Harvard Medical School
- 2011    Effects of Medicare Part D on Non-drug Medical Spending for Elderly Adults with Limited Prior  
                                 Drug Coverage/ Invited Lecture, Pharmaceutical Policy Research Seminar  
                                 Department of Population Medicine, Harvard Medical School
- 2013    Program for Improving the Performance of Health Care Markets: Accountable Care  
                                 Organizations/ Health Care Policy Advisory Council  
                                 Harvard Medical School
- 2013    Health Care Policy and Medicare/ Health Care Policy Media Fellowship  
                                 Harvard Medical School
- 2013    Health Care Markets and Regulation Lab: Rapid Evaluation/ Health Care Policy Advisory Council  
                                 Harvard Medical School
- 2014    Payment Reform: ACO Project Update and Plans/ Health Care Policy Advisory Council  
                                 Harvard Medical School
- 2014    Payment and Delivery System Reform: Research Progress and Future Directions/ Health Care  
                                 Policy Advisory Council  
                                 Harvard Medical School
- 2015    ACOs and Provider Consolidation: Update and Future Directions/ Health Care Policy Advisory  
                                 Council  
                                 Harvard Medical School

- 2015 Payment Reform in Medicare: Design and Effects/Invited Lecture  
Partners Healthcare, Boston, MA
- 2016 Payment Reform Update / Policy Advisory Board for Laura and John Arnold Foundation Project  
Harvard Medical School
- 2016 ACOs: Building on Early Progress / Invited Speaker for ACO Leadership Workshop  
Harvard T.H. Chan School of Public Health
- 2017 Payment and Delivery System Reform in Medicare: ACOs and Beyond / Scientific Advisory  
Board Meeting for NIA Program Project "Medicare in a Restructured Delivery System"  
Harvard Medical School
- 2017 Accountable Care Organizations: Happy Talk, Evidence, & Challenges Ahead/Invited Lecture  
Center for Surgery and Public Health, Harvard HSR Surgical Speaker Series, Brigham and  
Women's Hospital
- 2018 Population-based Payment Models: Promise, Progress, and Problems  
Department of Health Care Policy 30<sup>th</sup> Anniversary Event, Harvard Medical School

## **Report of Regional, National, and International Invited Teaching and Presentations**

*No presentations below were sponsored by outside entities*

### **Regional**

- 2013 Patient Attribution and Quasi-experimental Evaluations of Delivery and Payment System  
Reforms/Invited Speaker  
RAND, Boston, MA
- 2016 Low-Value Care and Payment Reform/ Invited Lecture  
Center for Evaluation of Value and Risk in Health, Tufts Medical Center, Boston, MA
- 2017 Accountable Care Organizations: Happy Talk, Evidence, & Challenges Ahead/Invited Lecture  
13<sup>th</sup> Charles F. Johnson Lecture, Hallmark Health, Lawrence Memorial Hospital, Medford, MA
- 2018 "Value-Based Payment": Promise, Progress, & Problems/Invited Lecture  
Boston University School of Public Health, Boston, MA

### **National**

- 2004 Experience of uninsured near-elderly adults in the Health and Retirement Study/ Invited Lecture  
Institute for Social Research & National Poverty Center of Gerald Ford School of Public Policy,  
University of Michigan, Ann Arbor, MI
- 2006 Intensity of health services and costs of care for previously uninsured Medicare beneficiaries/  
Research Presentation (paper)  
Annual National Research Service Award Trainees Research Conference, Seattle, WA



- 2006 Intensity of health services and costs of care for previously uninsured Medicare beneficiaries/  
Research Presentation (paper)  
AcademyHealth Annual Research Meeting, Seattle, WA
- 2008 Management of cardiovascular disease and diabetes in the US: trends in disparities and effects of  
Medicare coverage/ Research Presentation (paper)  
Society of General Internal Medicine Annual Meeting, Pittsburgh, PA
- 2008 Sick, aging, and uninsured: importance of coverage and value of reform/ Medical Grand Rounds  
Department of Medicine, University of Virginia, VA
- 2009 Medicare Spending for Previously Uninsured Adults/ Plenary Presentation (paper)  
Society of General Internal Medicine Annual Meeting, Miami, FL
- 2009 Medicare Spending for Previously Uninsured Adults/ Research Presentation (paper)  
AcademyHealth Annual Research Meeting, Chicago, IL
- 2010 Finding and Using Publicly Available Datasets for Secondary Data Analysis Research/ Panel  
Presentation  
Society of General Internal Medicine Annual Meeting, Minneapolis, MN
- 2011 Effects of Medicare prescription drug coverage on non-drug medical spending/ Research  
Presentation (paper)  
Society of General Internal Medicine Annual Meeting, Phoenix, AZ
- 2011 Cognition and choice between traditional Medicare and Medicare Advantage/ Research  
Presentation (abstract)  
Society of General Internal Medicine Annual Meeting, Phoenix, AZ
- 2011 Effects of Medicare prescription drug coverage on non-drug medical spending/ Research  
Presentation (paper)  
AcademyHealth Annual Research Meeting, Seattle, WA
- 2011 Cognition and choice between traditional Medicare and Medicare Advantage/ Research  
Presentation (paper)  
AcademyHealth Annual Research Meeting, Seattle, WA
- 2012 Risk adjustment and risk selection in Medicare Advantage/ Research Presentation  
Science of Medicare Reform, University of Southern California, Los Angeles, CA
- 2012 Risk adjustment and risk selection in Medicare Advantage/ Invited Lecture  
Robert Wood Johnson Foundation Clinical Scholars Program & Institute for Social Research,  
University of Michigan, Ann Arbor, MI
- 2012 Risk adjustment and risk selection in Medicare Advantage/ Research Presentation (paper)  
Society of General Internal Medicine Annual Meeting, Orlando, FL

- 2012 Risk adjustment and risk selection in Medicare Advantage/Invited Speaker  
Medicare Payment Advisory Commission, Washington, DC
- 2013 Measuring Low Value in Medicare/ Invited Speaker  
Lown Conference Research Agenda Working Group, Boston, MA
- 2014 Outpatient care patterns and organizational accountability in Medicare/Research Presentation  
(paper)  
AcademyHealth Annual Research Meeting, San Diego, CA
- 2014 Key policy issues in the evolution of Medicare ACO programs/Invited Panelist  
The Health Industry Forum: The Evolution of Accountable Care under Medicare, Washington, DC
- 2014 Changes in patient experiences in the first year of Medicare ACO contracts/Invited Lecture  
Center for Medicare and Medicaid Innovation, Baltimore, MD
- 2014 ACOs: Evidence and Design Issues/Invited Speaker  
Congressional Budget Office Panel of Health Advisors, Washington, DC
- 2014 ACOs in Medicare: Design Issues Moving Forward/Invited Speaker  
National Association of Accountable Care Organizations Fall Conference, Washington, DC
- 2014 What We Know About ACOs So Far/Invited Panelist  
Brookings Institution, Washington, DC
- 2015 ACOs: Early Evidence and Policy Implications/Invited Speaker  
National Health Policy Conference, Washington, DC
- 2015 Refining ACO Benchmarks: Evidence and Implications/Invited Speaker  
National Association of Accountable Care Organizations, Baltimore, MD
- 2015 Improving Outcomes in the Medicare Program/Invited Speaker  
National Advisory Council on Aging, National Institute on Aging, Bethesda, MD
- 2015 Physician-Hospital Integration: Higher Prices and More to Come?/Invited Speaker  
Mathematica Policy Research, Washington, DC
- 2015 Accountable Care Organizations: Early Gains, Challenges Ahead/Invited Speaker  
Yale School of Public Health, New Haven, CT
- 2016 Accountable Care Organizations: Early Gains, Challenges Ahead/Invited Speaker  
The Dartmouth Institute and Rockefeller Center for Public Policy, Hanover, NH
- 2016 Accountable Care Organizations: Early Gains, Challenges Ahead/Visiting Professor  
University of Pennsylvania Perelman School of Medicine and Leonard Davis Institute,  
Philadelphia, PA

- 2016 ACOs: New Evidence on Savings/Invited Speaker  
Medicare Payment Advisory Commission, Congressional Budget Office, CMS Office of the Actuary, Washington, DC
- 2016 Mental Health Care in ACOs/Invited Speaker  
Office of the Assistant Secretary for Planning and Evaluation, Department of Health and Human Services, Washington, DC
- 2016 Early Performance of ACOs in Medicare/Research Presentation (paper)  
AcademyHealth Annual Research Meeting, Boston, MA
- 2016 Early Performance of ACOs in Medicare/Research Presentation (paper)  
6<sup>th</sup> Biennial Conference of the American Society of Health Economics, Philadelphia, PA
- 2017 ACOs, APMs, EPMs, MACRA, MIPS: Making Sense of Provider Payment in Medicare/Invited Speaker  
26<sup>th</sup> annual Health Care Forecast Conference, Center for Health Care Management and Policy, University of California Irvine Paul Merage School of Business, Irvine, CA
- 2017 Accountable Care Organizations: Making Progress in a Land of Unicorns/Keynote Speaker  
21st Kovner-Behrman Health Forum, NYU Wagner School of Public Service, New York, NY.
- 2017 Separating Myths from Facts: The Evidence on ACOs/Dinner Speaker  
Healthcare Policy Leadership Council, Harvard Kennedy School of Government, Cambridge, MA
- 2017 Providers Taking Real Risk to Realize Change/Speaker  
NEJM Catalyst, Harvard Business School, Boston, MA
- 2018 Advancing Value: Next Steps in Quality Measurement/Panel Speaker  
National Health Policy Conference, Washington, DC
- 2018 The Value-Based Payment Modifier/Article-of-the-Year Presentation  
AcademyHealth Annual Research Meeting, Seattle, WA
- 2018 Success of Physician Group ACOs: Primary Care or Incentives at Work?/Webinar  
Patient-Centered Primary Care Collaborative
- 2018 Evidence on ACOs: Understanding the Progress So Far and Challenges Ahead/Invited Speaker  
Healthcare Policy Leadership Council, Harvard Kennedy School of Government, Cambridge, MA
- 2019 Can CMS Payment and Delivery Reforms Transform the US Healthcare System?/Panelist  
National Health Policy Conference, Washington, DC
- 2019 Presidential Session: Rock Stars of HSR/Panelist, Awardee  
AcademyHealth Annual Research Meeting, Washington, DC

- 2019 Medicare Shared Savings Program: Savings, Selection, and Spillovers  
American Society of Health Economists Annual Conference, Washington, DC
- 2019 Value-based Payment: Concepts and Evidence for a Value-based Discussion  
Healthcare Policy Leadership Council, Asheville, NC
- 2019 “Value-based Payment”: A Work in Progress  
Leonard Davis Institute/Center for Health Incentives and Behavioral Economics Health Policy Seminar, University of Pennsylvania, Philadelphia, PA

### **International**

- 2007 Intensity of health services and costs of care for previously uninsured Medicare beneficiaries/  
Lipkin Award Presentation (paper)  
Society of General Internal Medicine Annual Meeting, Toronto
- 2017 Risk Contracting with Health Care Providers: The US Experience with ACOs/Invited Lecture  
Dutch Ministry of Health, co-sponsored by the Dutch Healthcare Authority, National Institute for Public Health and the Environment, Bureau for Economic Policy Analysis, The Hague, the Netherlands
- 2017 Risk Contracting with Health Care Providers: The US Experience with ACOs/Invited Lecture  
Health Foundation, co-sponsored by the National Health Service, London, UK

## **Report of Clinical Activities and Innovations**

### **Current Licensure and Certification**

- 2005- Massachusetts Medical License  
2007, 2017 Diplomate, American Board of Internal Medicine

### **Practice Activities**

- |           |                 |                                                                                          |                                    |
|-----------|-----------------|------------------------------------------------------------------------------------------|------------------------------------|
| 2005-2019 | Ambulatory Care | Phyllis Jen Center for Primary Care (formerly Brigham Internal Medicine Associates), BWH | 4h per week, ~45 sessions per year |
| 2007-2015 | Inpatient Care  | General Medicine Service and Intensive Teaching Unit, BWH                                | 2 weeks per year                   |

## **Report of Education of Patients and Service to the Community**

### **White Papers**

- 2014 Refining the ACO Program: Issues and Options  
(<http://hmrlab.hcp.med.harvard.edu/wp-content/uploads/2014/12/Refining-the-ACO-Program-Issues-and-Options.pdf>)
- 2015 Centers for Medicare and Medicaid Services/Comment on notice of proposed rule

- making for the Medicare Shared Savings Program [CMS-1461-P Subsection 6]—Seeking Comment on the Benchmarking Alternatives Considered and the Applicability of these Approaches
- 2016 Centers for Medicare and Medicaid Services/Comment on notice of proposed rule making for the Medicare Shared Savings Program [CMS-1644-P]—Revised Benchmark Rebased Methodology, Facilitating Transition to Performance-Based Risk, and Administrative Finality of Financial Calculations
- 2018 Centers for Medicare and Medicaid Services/Comment on notice of proposed rule making for the Medicare Shared Savings Program [CMS-1701-P]—Accountable Care Organizations—Pathways to Success. [Link](#)

### **Online Blogs, Podcasts, Talks**

- 2010 McWilliams JM. Letting Perfect be the Enemy of Good? *The Incidental Economist* (<http://theincidentaleconomist.com/wordpress/letting-perfect-be-the-enemy-of-good/>)
- 2015 McWilliams JM, Chernew ME, Landon BE, Schwartz AL. Differences in Methods and Results between Recent Studies of the Pioneer ACO Model. *The Incidental Economist* (<http://theincidentaleconomist.com/wordpress/differences-in-methods-and-results-between-recent-studies-of-the-pioneer-aco-model/>)
- 2015 McWilliams JM, Chernew ME, Landon BE, Schwartz AL. Response to Soumerai and Koppel. *The Incidental Economist* (<http://theincidentaleconomist.com/wordpress/mcwilliams-et-al-response-to-soumerai-and-koppel/>)
- 2016 Podcast: Dr. J. Michael McWilliams on the merits of care coordination—and why it’s unlikely to reduce health care spending. *N Engl J Med* (<http://www.nejm.org/doi/full/10.1056/NEJMp1610821#t=article>)
- 2017 McWilliams JM. Changes in Post-acute Care in the Medicare Shared Savings Program. *JAMA Intern Med* (<http://jamanetwork.com/learning/audio-player/14069011>)
- 2017 Chernew ME, Barbey C, McWilliams JM. Savings Reported by CMS do not Measure True ACO Savings. *Health Affairs Blog* (<http://healthaffairs.org/blog/2017/06/19/savings-reported-by-cms-do-not-measure-true-aco-savings/>)
- 2018 McWilliams JM. Do Less, Not More—Reducing Waste in Health Care. *NEJM Catalyst* (<https://catalyst.nejm.org/videos/do-less-reducing-waste-in-health-care/>)
- 2019 McWilliams JM, Zaslavsky AM, Landon BE, Chernew ME. Spending Reductions in the Medicare Shared Savings Program: Selection or Savings? *The Incidental Economist* (<https://theincidentaleconomist.com/wordpress/mssp-selection-savings/>)
- 2019 MSSP Participation Following Recent Rule Changes: What Does it Tell Us? *Health Affairs Blog* (<https://www.healthaffairs.org/doi/10.1377/hblog20191120.903566/full/>)
- 2020 Dafny LS, McWilliams JM. Primary Care Is Hurting: Why Aren’t Private Insurers Pitching In? *Health Affairs Blog* (<https://www.healthaffairs.org/doi/10.1377/hblog20200519.916904/full/>)
- 2020 Rathi V, McWilliams JM, Khullar D. Preserving and Promoting Competition in the Post-COVID Healthcare Delivery System

### **Report of Scholarship**

## **Peer-Reviewed Publications in print or other media**

1. Reese PP, Hicks LS, **McWilliams JM**, Britton O, McKean SCW. Hospitalist home visit program identifies medication errors in a vulnerable general medicine population. *J Clin Outcomes Manage* 2003;10:198-202.
2. **McWilliams JM**, Zaslavsky AM, Meara E, Ayanian JZ. Impact of Medicare coverage on basic clinical services for previously uninsured adults. *JAMA* 2003;290:757-764.
  - Bindman AB, Haggstrom DA. Small steps or a giant leap for the uninsured? *JAMA* 2003;290:816-8.
3. **McWilliams JM**, Zaslavsky AM, Meara E, Ayanian JZ. Health insurance coverage and mortality among the near-elderly. *Health Aff (Millwood)* 2004;23:223-233.
4. Hicks LS, Ayanian JZ, Orav EJ, Soukup J, **McWilliams JM**, Choi SS, Johnson PA. Is hospital service associated with racial and ethnic disparities in experiences with hospital care? *Am J Med* 2005;118:529-535.
5. Opatowsky AR, **McWilliams JM**, Cannon CP. Gender differences in aspirin use among adults with coronary heart disease in the United States. *J Gen Intern Med* 2007;22:55-61.
6. **McWilliams JM**, Meara E, Zaslavsky AM, Ayanian JZ. Use of health services by previously uninsured Medicare beneficiaries. *N Engl J Med* 2007;357:143-53.
7. **McWilliams JM**, Meara E, Zaslavsky AM, Ayanian JZ. Health of previously uninsured adults after acquiring Medicare coverage. *JAMA* 2007;298:2886-94.
  - Selected as the Best Published Research Paper of the Year by the Society of General Internal Medicine in 2008.
8. **McWilliams JM**, Meara E, Zaslavsky AM, Ayanian JZ. Differences in control of cardiovascular disease and diabetes by race, ethnicity, and education: U.S. trends from 1999 to 2006 and effects of Medicare coverage. *Ann Intern Med* 2009;150:505-15.
  - Sehgal AR. Universal health care as a health disparity intervention. *Ann Intern Med* 2009;150:561-2.
  - Scanlan JP. Article on disparities in control of cardiovascular disease and diabetes raises several measurement issues. *Ann Intern Med* 2009;(published online); reply in *Ann Intern Med* 2009;(published online).
9. **McWilliams JM**, Meara E, Zaslavsky AM, Ayanian JZ. Medicare spending for previously uninsured adults. *Ann Intern Med* 2009;151:757-766.
  - Bhattacharya J. Insuring the near-elderly: how much would Medicare save? *Ann Intern Med* 2009;151:816-7.
  - Polsky D, Decker SL. Would insuring near-elderly persons reduce Medicare spending in patients aged 65 years or older? *Ann Intern Med* 2010;152(7):476-7; reply in *Ann Intern Med* 2010;152(7):477.

10. **McWilliams JM.** Health consequences of uninsurance among adults in the United States: recent evidence and implications. *Milbank Q* 2009;87:443-94.
11. **McWilliams JM,** Meara E, Zaslavsky AM, Ayanian JZ. Assessing the health effects of Medicare coverage for previously uninsured adults: a matter of life and death? *Health Serv Res* 2010;45:1407-1422.
  - Polsky D, Doshi JA, Manning WG, Paddock S, Cen L. Response to McWilliams commentary: “Assessing the health effects of Medicare coverage for previously uninsured adults: a matter of life and death?” *Health Serv Res* 2010;45:1423-29.
12. Choi M, Sommers BD, **McWilliams JM.** Children's health insurance and access to care during and after the CHIP expansion period. *J Health Care Poor Underserved* 2011; 22:578-591.
13. **McWilliams JM,** Zaslavsky AM, Huskamp HA. Implementation of Medicare Part D and non-drug medical spending for elderly beneficiaries with limited prior drug coverage. *JAMA* 2011;306(4):402-409.
  - Selected as a Noteworthy Article of the Year by *AcademyHealth* in 2012.
14. **McWilliams JM,** Afendulis CC, McGuire TG, Landon BE. Complex Medicare Advantage choices may overwhelm seniors --- especially those with impaired decision making. *Health Aff (Millwood)* 2011;30:1786-94.
15. Ayanian JZ, Meara E, **McWilliams JM.** Potential enhancements to data on health insurance, health services, and Medicare in the Health and Retirement Study. *Forum for Health Economics & Policy* 2011;14(3): Article 3.
16. **McWilliams JM,** Song Z. Implications for ACOs of variations in spending growth. *N Engl J Med* 2012;366(19):e29.
17. Nishi A, **McWilliams JM,** Noguchi H, Hashimoto H, Tamiya N, Kawachi I. Health benefits from reduced cost sharing in Japan. *Bull World Health Organ* 2012;90(6):426-435A.
18. **McWilliams JM,** Hsu J, Newhouse JP. New risk-adjustment system was associated with reduced favorable selection in Medicare Advantage. *Health Aff (Millwood)* 2012;31(12):2630-40.
19. Newhouse JP, Price M, Huang J, **McWilliams JM,** Hsu J. Steps to reduce favorable risk selection in Medicare Advantage largely succeeded, boding well for health insurance exchanges. *Health Aff (Millwood)* 2012;31(12):2618-28.
20. **McWilliams JM,** Chernew ME, Zaslavsky AM, Landon BE. Post-acute care and ACOs – who will be accountable? *Health Serv Res* 2013;48(4):1526-38.
21. Chua KP, Schuster MA, **McWilliams JM.** Differences in health care access and utilization between older adolescents and young adults with asthma. *Pediatrics* 2013;131(5):892-901.
22. Kuye I, Frank R, **McWilliams JM.** Cognition and take-up of subsidized drug benefits by Medicare beneficiaries. *JAMA Intern Med* 2013;173(12):1100-07.

- Margolis K. Supporting high-value Part D Medicare choices for low-income beneficiaries. Comment on “Cognition and take-up of subsidized drug benefits by Medicare beneficiaries.” *JAMA Intern Med* 2013;173(12):1107-1108.
23. **McWilliams JM**, Chernew ME, Zaslavsky AM, Hamed P, Landon BE. Delivery system integration and health care spending and quality for Medicare beneficiaries. *JAMA Intern Med* 2013;173(15):1447-56.
    - Epstein AM. Promoting delivery system integration to foster higher value care. Slow progress ahead. *JAMA Intern Med* 2013;173(15):1456-57.
  24. **McWilliams JM**, Landon BE, Chernew ME. Changes in health care spending and quality for Medicare beneficiaries associated with a commercial ACO contract. *JAMA* 2013;310(8):829-36.
    - Brown J. Spending and quality of care for Medicare beneficiaries in Massachusetts. *JAMA* 2013;310(24):2674-75; reply in *JAMA* 2013;310(24):2675-6.
  25. Elshaug AG, **McWilliams JM**, Landon BE. The value of low-value lists. *JAMA* 2013;309(8):775-6.
  26. **McWilliams JM**. Information transparency for health care consumers: clear, but effective? *J Gen Intern Med* 2013; 28(11):1387-8.
  27. Newhouse JP, **McWilliams JM**, Price M, Huang J, Fireman B, Hsu J. Do Medicare Advantage plans select enrollees in higher margin clinical categories? *J Health Econ* 2013; 32(6):1278-88.
    - Corrigendum in *J Health Econ* 2014 Mar;34:144. (corrected captions for Figs 1 and 2).
  28. **McWilliams JM**, Chernew ME, Dalton JB, Bruce BE. Outpatient care patterns and organizational accountability in Medicare. *JAMA Intern Med* 2014;174(6):938-45.
    - Ginsburg PB. Accountable care organizations 2.0. Linking beneficiaries. *JAMA Intern Med* 2014;174(6):945-46.
  29. Schwartz AL, Landon BE, Elshaug AG, Chernew ME, **McWilliams JM**. Measuring low-value care in Medicare. *JAMA Intern Med* 2014;174(7):1067-76.
    - Katz MH, Grady D, Redberg RF. Developing methods for less is more. *JAMA Intern Med* 2014;174(7):1076.
  30. Anderson R, Ayanian JZ, Zaslavsky AM, **McWilliams JM**. Quality of care and racial disparities in Medicare among potential ACOs. *J Gen Intern Med* 2014;29(9):1296-304.
    - Rhoads KF. Capsule commentary on Anderson et al., quality of care and racial disparities in Medicare among potential ACOs. *J Gen Intern Med* 2014;29(9):1273.
  31. Fabreau GE, Leung AA, Southern DA, Knudtson ML, **McWilliams JM**, Ayanian JZ, Ghali WA. Sex, socioeconomic status, access to cardiac catheterization and outcomes for acute coronary syndromes in the context of universal healthcare coverage. *Circ Cardiovasc Qual Outcomes* 2014;7(4):540-9.
  32. **McWilliams JM**. Accountable Care Organizations: A challenging opportunity for primary care to demonstrate its value. *J Gen Intern Med* 2014; 29(6):830-1.



33. **McWilliams JM**, Landon BE, Chernew ME, Zaslavsky AM. Changes in patient experiences in Medicare Accountable Care Organizations. *N Engl J Med* 2014;371:1715-24.
  - Casalino LP. Accountable care organizations — the risk of failure and the risks of success. *N Engl J Med* 2014;371:1750-51.
  - Selected as a finalist for the Annual Health Care Research Award by the National Institute for Health Care Management Foundation in 2015.
34. **McWilliams JM**. ACO payment models and the path to accountability. *J Gen Intern Med* 2014; 29(10):1328-30.
35. **McWilliams JM**, Dalton JB, Landrum MB, Frakt AB, Pizer SD, Keating NL. Geographic variation in cancer-related imaging: Veterans Affairs health care system versus Medicare. *Ann Intern Med* 2014; 161(14):794-802.
  - Dinan MA, Schulman KA. Exploring variation in care: alternative conceptual models. *Ann Intern Med* 2014;161(14):835-36.
36. Jena AB, Stevens W, **McWilliams JM**. Turning evidence into practice under payment reform: the new frontier of translational science. *J Gen Intern Med* 2014;29(11):1542-45.
37. Neprash HT, Wallace J, Chernew ME, **McWilliams JM**. Measuring prices in health care markets using commercial claims data. *Health Serv Res* 2015; 50(6):2037-47.
38. Newhouse JP, Price M, **McWilliams JM**, Hsu J, McGuire TG. How much favorable selection is left in Medicare Advantage? *Am J Health Econ* 2015;1(1):1-26.
39. Douven R, McGuire TG, **McWilliams JM**. Avoiding unintended incentives in ACO payment models. *Health Aff (Millwood)* 2015;34(1):143-9.
40. **McWilliams JM**, Chernew ME, Landon BE, Schwartz AL. Performance differences in year 1 of Pioneer Accountable Care Organizations. *N Engl J Med* 2015;372(20):1927-36.
  - Weeks WB, Greene RA, Weinstein JN. Performance in year 1 of Pioneer accountable care organizations. *N Engl J Med* 2015;373(8):777; reply in *N Engl J Med* 2015;373(8):777.
41. Song Z, Wallace J, Neprash HT, McKellar MR, Chernew ME, **McWilliams JM**. Medicare fee cuts and cardiologist-hospital integration. *JAMA Intern Med* 2015;175(7):1229-31.
  - Brindis RG, Sherman ME. Medicare fee cuts and hospital- vs office-based cardiovascular imaging services. *JAMA Intern Med* 2015;175(7):1231-32.
42. Schwartz AL, Chernew ME, Landon BE, **McWilliams JM**. Changes in low-value services in year 1 of the Medicare Pioneer ACO program. *JAMA Intern Med* 2015;175(11):1815-25.
  - Milstein A. Precision health care efficiency via accountable care organizations. *JAMA Intern Med* 2015;175(11):1825-27.
  - Saver BG. Discretionary interpretations of accountable care organization data. *JAMA Intern Med* 2016;176(3):411-12; reply in *JAMA Intern Med* 2016;176(3):412.

43. Chua KP, Neuman MI, **McWilliams JM**,\* Aronson PL\*. Association between clinical outcomes and hospital guidelines for cerebrospinal fluid testing in febrile infants aged 29-56 days. *J Pediatr* 2015;167(6):1340-6.
44. Barnett ML, Hsu J, **McWilliams JM**. Patient characteristics and differences in hospital readmission rates. *JAMA Intern Med* 2015;175(11):1803-12.
  - van Walraven C. The utility of unplanned early hospital readmissions as a health care quality indicator. *JAMA Intern Med* 2015;175(11):1812-14.
45. Neprash HT, Chernew ME, Gibson T, **McWilliams JM**. Association of financial integration between physicians and hospitals with commercial health care prices. *JAMA Intern Med* 2015; 175(12):1932-39.
  - Reschovsky JD, Rich E. Hospital acquisition of physician groups. On the road to value-based care or higher-priced care? *JAMA Intern Med* 2015; 175(12):1939-41.
46. Rose S, Zaslavsky AM, **McWilliams JM**. Variation in accountable care organization spending and sensitivity to risk adjustment: implications for benchmarking. *Health Aff (Millwood)* 2016;35(3):440-8.
47. **McWilliams JM**. Cost containment and the tale of care coordination. *N Engl J Med* 2016; 375(23):2218-20.
48. Busch AB, Huskamp HA, **McWilliams JM**. Early efforts by Medicare accountable care organizations have limited effect on mental illness care and management. *Health Aff (Millwood)* 2016;35(7):1247-56.
49. **McWilliams JM**, Hatfield LA, Chernew ME, Landon BE, Schwartz AL. Early performance of accountable care organizations in Medicare. *N Engl J Med* 2016;374(24):2357-2366.
  - Selected as a finalist for the Annual Health Care Research Award by the National Institute for Health Care Management Foundation in 2017.
50. **McWilliams JM**. Changes in Medicare Shared Savings Program savings from 2013 to 2014. *JAMA* 2016;316(16):1711-13.
51. **McWilliams JM**. Savings from ACOs—building on early success. *Ann Intern Med* 2016;165(12):873-875.
52. **McWilliams JM**, Gilstrap LG, Stevenson DG, Chernew ME, Huskamp HA, Grabowski DC. Changes in post-acute care in the Medicare Shared Savings Program. *JAMA Intern Med* 2017;177(4):518-526.
  - Colla CH, Fisher ES. Moving forward with accountable care organizations: some answers, more questions. *JAMA Intern Med* 2017;177(4):527-8.
53. Roberts ET, Chernew ME, **McWilliams JM**. Market share matters: evidence of insurer and provider bargaining over prices. *Health Aff (Millwood)* 2017;36:141-148.
  - Dyckman Z. Insurer and Provider Market Share. *Health Aff (Millwood)* 2017 May 1;36(5):961; reply in *Health Aff (Millwood)* 2017;36(5):961.

- Selected by the Health Affairs' Editor-in-chief as 1 of the 10 most noteworthy articles of 2017
54. Neprash HT, Chernew ME, **McWilliams JM**. Little evidence to support the expectation that providers would consolidate to enter new payment models. *Health Aff (Millwood)* 2017;36(2):346-354.
  55. **McWilliams JM**, Schwartz AL. Focusing on high-cost patients: the key to addressing high costs? *N Engl J Med* 2017;376(9):807-809.
  56. Roberts ET, Mehrotra A, **McWilliams JM**. High-priced and low-priced physician practices do not differ significantly on care quality or efficiency. *Health Aff (Millwood)* 2017;36(5):855-864.
  57. Ganguli I, Souza J, **McWilliams JM**, Mehrotra A. Trends in use of the U.S. Medicare Annual Wellness Visit, 2011-2014. *JAMA* 2017;317(21):2233-2235.
  58. **McWilliams JM**. MACRA: Big fix or big problem. *Ann Intern Med* 2017; 167(2):122-124.
    - Huffstutter JE. MACRA: Big fix or big problem? To the editor. *Ann Intern Med* 2018;168(3):235; Response in *Ann Intern Med* 2018;168(3):235-236.
  59. **McWilliams JM**, Najafzadeh M, Shrank WH, Polinski JM. Association of changes in medication use and adherence with accountable care organization exposure in patients with cardiovascular disease or diabetes. *JAMA Cardiol* 2017;2(9):1019-1023.
    - Borden WB. Improving care in an accountable care organization. So many choices, so little time. *JAMA Cardiol* 2017;2(9):1023-1024.
  60. Busch AB, Huskamp HA, Kreider AR, **McWilliams JM**. Medicare accountable care organizations and antidepressant use in patients with depression. *Psychiatr Serv* 2017;68(11):1193-1196.
  61. Ali N, **McWilliams JM**, Epstein SK, Smulowitz PB. Emergency department involvement in accountable care organizations in Massachusetts: a survey study. *Ann Emergency Med* 2017;70(5):615-620.
  62. **McWilliams JM**, Chernew ME, Landon BE. Medicare ACO program savings not tied to preventable hospitalizations or concentrated among high-risk patients. *Health Aff (Millwood)* 2017;36(12):2085-2093.
  63. Schwartz AL, Zaslavsky AM, Landon BE, Chernew ME, **McWilliams JM**. Low-value service use in provider organizations. *Health Serv Res* 2018;53(1):87-119.
  64. Roberts ET, Zaslavsky AM, **McWilliams JM**. The Value-Based Payment Modifier: program outcomes and implications for disparities. *Ann Intern Med* 2018;168(4):255-265.
    - Frakt AB, Jha AK. Face the facts: we need to change the way we do pay for performance. *Ann Intern Med* 2018;168(4):291-292.
    - Winner of the AcademyHealth Article-of-the-Year Award in 2018

65. Keating NL, Huskamp HA, Schrag D, **McWilliams JM**, McNeil BJ, Landon BE, Chernew ME, Normand SLT. Diffusion of bevacizumab across oncology practices: an observational study. *Med Care* 2018;56(1):69-77.
66. Roberts ET, **McWilliams JM**, Hatfield LA, Gerovich Sule, Chernew ME, Gilstrap LG, Mehrotra A. Changes in health care use associated with the introduction of hospital global budgets in Maryland. *JAMA Intern Med* 2018;178(2):260-268.
67. Desai S, **McWilliams JM**. Consequences of the 340B drug pricing program. *N Engl J Med* 2018;378(6):539-548.
  - Ross SL, Li BD. To the editor. *N Engl J Med* 2018;378:2053; Bhatt J, Orłowski JM. To the editor. *N Engl J Med* 2018;378:2053; Response in *N Engl J Med* 2018;378:2053-2054.
68. Ganguli I, Souza J, **McWilliams JM**, Mehrotra A. Practices caring for the underserved are less likely to adopt Medicare’s annual wellness visit. *Health Aff (Millwood)* 2018;37(2):283-291.
69. Roberts ET, Hatfield LA, **McWilliams JM**, Chernew ME, Done N, Gerovich S, Gilstrap L, Mehrotra A. Changes in hospital utilization three years into Maryland’s global budget program for rural hospitals. *Health Aff (Millwood)* 2018;37(4):644-653.
70. Barnett ML, **McWilliams JM**. Changes in specialty care use and leakage in Medicare accountable care organizations. *Am J Manag Care* 2018;24(5):e141-e149.
71. **McWilliams JM**, Chernew ME, Landon BE, Hatfield LA, Hamed P. Medicare spending after 3 years of the Medicare Shared Savings Program. *N Engl J Med* 2018;379:1139-1149.
72. McDowell A, Nguyen CA, Chernew ME, **McWilliams JM**, Landon BE, Landrum MB. Comparison of approaches for aggregating quality measures in population-based payment models. *Health Serv Res* 2018;53(6):4477-4490.
73. Roberts ET, Zaslavsky AM, Barnett ML, Landon BE, Ding L, **McWilliams JM**. Assessment of the effect of adjustment for patient characteristics on hospital readmission rates: implications for pay-for-performance. *JAMA Intern Med* 2018;178(11):1498-1507.
  - Bynum JB, Lewis V. Value-based payments and inaccurate risk-adjustment—who is harmed? *JAMA Intern Med* 2018;178(11):1507-1508.
74. Gilstrap LG, Huskamp HA, Stevenson DG, Chernew ME, Grabowski DC, **McWilliams JM**. Changes in end-of-life care in the Medicare Shared Savings Program. *Health Aff (Millwood)* 2018; 37(10):1693-1700.
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\*Shared senior authorship

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