# The Faculty of Medicine of Harvard University Curriculum Vitae

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**Education:** 

2002–2006 B.A. with Honors Public Health, Economics Johns Hopkins University 2006–2014 M.D., Magna Cum Laude Medicine Harvard Medical School Health Policy (Economics) Harvard University

**Postdoctoral Training:** 

2014–2015 Internship Internal Medicine, Primary Care Massachusetts General Hospital 2015–2017 Residency Internal Medicine, Primary Care Massachusetts General Hospital

Clinical and Research Fellowships:

2010–2013 Fellow, Aging and Health Economics National Bureau of Economic Research 2014–2017 Clinical Fellow, Medicine Harvard Medical School

**Faculty Academic Appointments:** 

2017-2021 **Assistant Professor** Health Care Policy Harvard Medical School 2018-2022 Assistant Professor Harvard Medical School, MGH Medicine 2021-Associate Professor **Health Care Policy** Harvard Medical School 2022 -Associate Professor Medicine Harvard Medical School, MGH

Appointments at Hospitals/Affiliated Institutions:

2017–2020 Assistant in Medicine Medicine (DGIM) Massachusetts General Hospital Medicine (DGIM) Massachusetts General Hospital

Other Professional Positions:

Intern (2004-05), Special Guest (2005-06) 2004-2006 The Brookings Institution, DC Center on Social and Economic Dynamics Clinical Research Fellow, Department of Medicine 2005-2006 Union Memorial Hospital, MD Analyst/Advisor, Office of the Assistant Secretary for U.S. Department of Health and 2015 Planning and Evaluation (Jul-Aug) **Human Services** Visiting Fellow, Health Policy Commission 2015-2016 Massachusetts 2016 Visiting Scholar, The Dartmouth Institute (Aug-Sep) Dartmouth College 2016 Visiting Scholar, Leonard Davis Institute and Dept. of University of Pennsylvania Medical Ethics and Health Policy (Oct-Nov) 2017-2022 Faculty Affiliate, Center for Primary Care Harvard Medical School

# **Administrative Leadership Positions:**

Local

2003–2005	Founder and Editor-in-Chief, Epidemic Proportions:	Johns Hopkins University
	Johns Hopkins Undergraduate Public Health Journal	
2005-2006	President, Johns Hopkins Pre-Medical Honor Society	Johns Hopkins University
2008-2012	Resident Tutor, Pre-Medicine Committee	Cabot House, Harvard College
2010-2011	Co-President, Harvard University Student Chapter	AcademyHealth
2013-2014	Co-Chair, Student Leadership Committee	HMS Center for Primary Care
2018-2021	Co-Director, Partners/MGB Health Policy Course	Mass General Brigham

2018-19, 2023 2021– 2021– 2022–2023 2022– National 2023–2024	Co-Director, Evidence, Insight and Strategy for Optimizing Health Benefits Course Co-Director, Essentials of the Profession (EOP) 1— Health Policy course for first year students Director, Health Policy Track, Internal Medicine Residency Program Director, Health Policy week, Global Health Care Leaders Program Faculty Director of Research Chair, SGIM 2024 Annual Meeting	Harvard Medical School Office for External Education Harvard Medical School and School of Dental Medicine Massachusetts General Hospital Department of Medicine Harvard Medical School Office for External Education HMS Center for Primary Care  Society of General Internal Medicine
Committee S	Service:	
Local	oei vice.	
2011–2014 2014–2015 2015–2016 2015–2017 2016–2017 2017– 2018–2019 2018– 2021	Student Steering Committee, MD-PhD Program Community Advisory Board, Center for Primary Care Leadership Council, The Family Van Representative of the Department of Medicine, Trainee Quality and Safety Committee (2-year term) Resident Co-Leader, Resident Leadership Curriculum and Quality and Safety Committee Committee on Higher Degrees in Health Policy Finance Committee, Internal Medicine Associates Standing Committee on Health Policy (Harvard) Diversity, Equity, and Inclusion Scholarship and Research Committee	Harvard Medical School Harvard Medical School Harvard Medical School Massachusetts General Hospital Massachusetts General Hospital Department of Medicine Harvard University Massachusetts General Hospital Ph.D. Program in Health Policy Harvard Medical School
Regional 2009–2012 2010–2012 2010–2015 National	Committee on Publications Task Force on Health Care Reform Boston Advisory Board	Massachusetts Medical Society Massachusetts Medical Society Albert Schweitzer Fellowship
2015 2016 2020 2020–2022 2021 2021–2022	Technical Expert Panel: "Improving Medicare Advantage Benchmarks" Payment Transformation Blue Ribbon Panel Technical Expert Panel Co-chair (2020-21), Chair (2021-22), Scientific Abstract Committee Technical Expert Panel Transforming Health Care to Create Whole Health	U.S. Department of Health and Human Services Hawaii Medical Service Assoc. Health Care Cost Institute Society of General Internal Medicine Annual Meetings American Board of Family Medicine National Academies of Sciences,
2023 2023– 2023–	State Efforts to Control Healthcare Costs Stakeholder Advisory Group, National Center for Excellence in Primary Care Research Commission on Investment Imperatives for a Healthy Nation	Engineering, and Medicine Aspen Institute Working Group Agency for Healthcare Research and Quality National Academy of Medicine

# **Professional Societies:**

2008-	Massachusetts Medical Society
2009-	American Society of Health Economists
2011-	AcademyHealth
2014-2015	American College of Physicians
2014-	Society of General Internal Medicine
2018–	American Economic Association

### **Grant Review Activities:**

2016 Standing Committee on Behavioral and Social Science National Institute on Aging

of Aging (Ad hoc Grant Reviewer)

2018 Scientific review panel (Ad hoc Grant Reviewer) National Institute on Aging Agency for Healthcare 2022-2024

Healthcare Safety and Quality Improvement Research

(HSQR) study section

**Other Review Activities:** 

Abstract Reviewer, Annual Research Meeting AcademyHealth 2014 AcademyHealth 2015-2016 Student Poster Abstract Committee

Abstract Reviewer, 25th Annual National Research Agency for Healthcare 2019

Service Award (NRSA) Trainees Research Conference Research and Quality (AHRQ)

Research and Quality

2021 Medicare Payment Advisory Commission Report MedPAC

### **Editorial Activities:**

### Ad hoc Reviewer

Academic Medicine

American Economic Review

American Journal of Epidemiology

American Journal of Managed Care

Annals of Internal Medicine **British Medical Journal** 

Circulation

Circulation: Cardiovascular Quality and Outcomes

Forum for Health Economics & Policy

Health Affairs **Health Economics** 

Health Services and Outcomes Research Methodology

Health Services Research

Healthcare Inquiry

International Journal of Health Care Finance and Economics

International Journal of Health Economics and Management

JAMA Internal Medicine

JAMA Health Forum

Journal of Clinical Oncology

Journal of General Internal Medicine

Journal of Health Economics

Journal of Health Politics, Policy, and Law

Journal of Human Resources

Journal of Public Economics

Journal of the American Medical Association

Journal of the European Economic Association

Lancet Public Health Management Science

**Medical Care** 

Medical Care Research and Review

Milbank Quarterly

New England Journal of Medicine

**PLOS Medicine** 

**Psychiatric Services** 

### Other Editorial Roles

2013-2018 Associate Editor, Editor for Payment Reform (2013-17) Healthcare 2017-2018 Guest Editor, Special Collection on Medicare Advantage Inquiry

2017–2022 Editorial Board **PLOS Medicine** 

2022– 2022– **Editorial Board** Health Services Research Associate Editor JAMA Health Forum

# **Honors and Awards:**

Honors and	Awards:
2002-2006	Woodrow Wilson Research Fellowship, Johns Hopkins University
2005	Finalist, Rhodes Scholarship, District XV, United States
2005-2006	Suzy Bacon Fellowship (Honorary), Johns Hopkins University
2006	Outstanding Achievement in Public Health, Johns Hopkins University
2007	Edward Hickling Bradford Research Fellowship, Harvard Medical School
2007	PASTEUR Research Fellowship, Harvard Medical School
2009–2011	Certificate of Distinction in Teaching, Harvard University
	2009: Advanced Topics in Health Policy (GOV 1597)
	2010: Advanced Topics in Health Policy (GOV 1597)
	2011: Advanced Topics in Global Health and Health Policy (GHHP 99)
2010	Top 10 Papers Published in 2010, Health Affairs
2010–2011	Excellence in Tutorial Facilitation Award, Harvard Medical School
	2010: Introduction to Health Care Policy (HC.750)
0044	2011: Introduction to Health Care Policy (HC.750)
2011	Best Abstract, Most Outstanding Abstract, "Health Reform Implementation" category,
0044	AcademyHealth Annual Research Meeting, Seattle
2011	First place, Health Policy/Medical Education, Sixth Annual Research Poster Symposium,
2011	Massachusetts Medical Society  Hangrable Mantion Award, Innovetions Conference, HMS Contar for Brimary Core
2011	Honorable Mention Award, Innovations Conference, HMS Center for Primary Care Best Abstract, Most Outstanding Abstract, "Delivery System Innovations" category,
2012	AcademyHealth Annual Research Meeting, Orlando
2012	Finalist, 18th Annual Health Care Research Award, NIHCM Foundation
2012	Joan P. Curhan Citizenship Award, Harvard University
2013	Article-of-the-Year Award, AcademyHealth
2014	Honors in a Special Field (Magna), Harvard Medical School
2014	Rose Seegal Prize ("Best research paper on the relation of the medical profession to the
20	community"), Harvard Medical School
2014	Best Abstract Award (Residents), Department of Medicine, Mass General Hospital
2014	Daniel Ford Award ("Achievement in health services and outcomes research"), General
	Internal Medicine Housestaff Research Awards, Johns Hopkins Medicine
2014	First Place, Resident Research Category, MA Chapter, American College of Physicians
2015	National Winner, "High Value Care" category, Resident/Fellow Research Poster, Internal
	Medicine 2015, American College of Physicians
2015	Morton N. Swartz, M.D. Humanism in Medicine Award (selected by peers for "Joy in the
	practice of medicine and kindness to others"), Department of Medicine, MGH
2015	Hospital-Wide Individual Research Award, Massachusetts General Hospital
2016	Mack Lipkin Sr. Associate Member Scientific Presentation Award, SGIM
2016	Seema S. Sonnad Emerging Leader in Managed Care Research Award, AJMC
2017	Award for Excellence in Clinician Investigation, New England Region, SGIM
2018	Most-Shared Health Affairs Articles of 2017, Health Affairs
2018	HCUP Outstanding Article of the Year – Honorable Mention, AHRQ and AcademyHealth
2018	Ten Influential Studies in Health Services Research, National Academy of Medicine
2019	Milton W. Hamolsky Jr. Faculty Scientific Presentation Award, SGIM
2019	Bernie J. O'Brien New Investigator Award, International Society for Pharmacoeconomics
2019	and Outcomes Research  Rest Abstract "Payment and Delivery System Innovations" category, Academy Health
2019	Best Abstract, "Payment and Delivery System Innovations" category, AcademyHealth Outstanding Reviewer in 2019, Health Services Research
2020	Outstanding Junior Investigator of the Year, SGIM
2020	NIHCM Foundation Health Care Research Award
2020	1

2020	Best Abstracts: "Addressing Consumer and Patients' Preferences and Needs" category
	and "Payment and Delivery Systems Innovations" category, AcademyHealth
2022	Young Mentor Award, Harvard Medical School
2023	Best Abstracts and Best of ARM: "Medicare" category and "Child and Family Health"
	category, AcademyHealth Annual Research Meeting, Seattle
2024	Martin Prize in Population Health Sciences Research (with Chana Sacks), MGH
2024	Elected member, National Academy of Social Insurance

2024	Elected member, National Academy of Social insurance			
Report of Funded and Unfunded Projects Past				
2011–2014	"Provider Payment Reform and Implications for Health Care Costs"  National Institute on Aging (F30 AG039175)  Principal Investigator			
2014–2016	Impact of Payment Reform on Physician Referrals, Patient Flows and Health Care Costs National Institute for Health Care Management Foundation Co-investigator (PI: Bruce Landon)			
2014–2017	"The Impact of Employee Wellness Programs: A Randomized Controlled Trial"  Jameel Poverty Action Lab – North America  Co-investigator (PI: Katherine Baicker)			
2015–2018	"The Impact of Employee Wellness Programs: A Randomized Controlled Trial" Robert Wood Johnson Foundation (72611) Co-Project Director (with Katherine Baicker)			
2017–2020	HealthCare Markets and Regulation Lab at HMS, Laura and John Arnold Foundation Co-investigator (PI: Michael Chernew)			
2016–2021	"The Impact of Employee Wellness Programs"  National Institute on Aging (R01 AG050329)  Principal Investigator 2018–2021 (Katherine Baicker 2016–2018)			
2021–2023	"Private Equity Acquisitions of Physician Medical Practices and Implications for Practice Patterns and Costs of Care," National Institute for Health Care Management Foundation Co-investigator (PI: Jane Zhu)			
2020–2023	"Measuring the Clinical and Economic Outcomes Associated with Delivery Systems" Agency for Healthcare Research and Quality via NBER (U19HS024072, supplement) Co-investigator (PI: Mary Beth Landrum)			
2017–2023	"Inequities in Health Outcomes in the Twenty-First Century: Understanding New Causes and the Impact of Delivery System Reforms on Health Care Disparities"  National Institutes of Health, Office of the Director (DP5 OD024564)  Principal Investigator (NIH Director's Early Independence Award)			
2020–2023	HealthCare Markets and Regulation Lab at HMS, Arnold Ventures (20-04402) Principal Investigator of Subproject on the value of care (PI: Michael Chernew)			
2023	"In the Shadows of Trauma: The Economic and Clinical Impact of Childhood Firearm Injuries on Survivors & Family Members," National Institute for Health Care Management Principal Investigator			
Current				
2020–	"Improving Medicare in an Era of Change," National Institute on Aging (P01 AG032952) Co-Investigator (PI: Bruce Landon)			
2023–	"Evaluating Innovative Delivery System Models for Vulnerable Populations: Economic and Clinical Impact of the Commonwealth Care Alliance Model," Arnold Ventures Principal Investigator			
2023–	"Fast and Robust Weighting Methods for Targeted Comparative Effectiveness Research" Patient-Centered Outcomes Research Institute (25648) Co-Investigator (PI: Jose Zubizarreta)			
2023–	"Impact of Private Equity Acquisitions of Hospitals and Physicians on the Care of Medicare Beneficiaries with ADRD," National Institute on Aging (3P01 AG032952-14S1)			

	Principal Investigator
2023–	"Private Equity Acquisitions in Primary Care: Effects on the Medicare Program,"
	Agency for Healthcare Research and Quality (R01 HS029467)
	Co-Principal Investigator
2024–	"Private Equity's Effects on Primary Care Practices Participating in Medicare Advantage"
	National Institute for Health Care Management Foundation
	Co-Principal Investigator
2024-	"Understanding the Corporatization of U.S. Primary Care and Its Impact on Health Care
	Access, Quality, and Utilization," Commonwealth Fund (24-23902)
	Co-Principal Investigator
2024-	"Evaluations of Increasing State Investments in Primary Care: Effects on Spending,
	Utilization, and Quality," Agency for Healthcare Research and Quality (R01 HS029497)
	Principal Investigator
2024-	"State Investments in Primary Care: Heterogeneity by State Strategy Spending,
	Utilization, and Quality," Arnold Ventures (24-10786)
	Principal Investigator
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# **Training Grants and Mentored Trainee Grants**

2008–2009	Harvard University Ph.D. Program in Health Policy Training Grant
	Agency for Healthcare Research and Quality (T32 HS000055)
	Trainee (PI: Joseph Newhouse)
2009-2010	Harvard Medical School/Harvard University Walker Grant
	Harvard University PhD Program in Health Policy
	Trainee (PI: Joseph Newhouse)
2010-2011	Pre-doctoral Fellowship in Aging and Health Economics
	National Institute on Aging via NBER (T32 AG000186)
	Pre-doctoral Fellow (PI: David Wise)

# **Report of Local Teaching and Training**

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Tea	Teaching of Students in Courses:				
2009	9–2010	Advanced Topics in Health Policy	Harvard College		
		Co-Instructor, undergraduates	1-2 2-hour classes/week, 13 weeks		
201	1 Spring	Advanced Topics in Global Health and Health	Harvard College		
		Policy, Co-Instructor, undergraduates	1 2-hour class/week, 13 weeks		
2009	9–2015	Introduction to Health Care Policy,	Harvard Medical School and		
		medical and dental medicine students	Harvard School of Dental Medicine		
		2009–2011: Head Teaching Fellow	3 1-hour classes/week, 4 weeks		
		2009–2010, 2014: Tutorial leader	1 2-hour lecture/year		
		2011–2015: Guest lecturer			
2015	5 Aug	Economics for Health Policy, Guest lecturer,	Harvard T.H. Chan School of Public		
		Master's degree students	Health, 2-hour lecture		
2016	6 Nov	Health Care Management & Strategy,	Wharton School, Univ of Pennsylvania		
		Guest lecturer, undergraduate students	1.5-hour lecture		
2016	6 Fall	Health Care Systems, Guest lecturer,	Wharton School, Univ of Pennsylvania		
		undergraduate students	2 1.5-hour lectures		
2017	7–	Research in Health Economics, Guest lecturer,	Harvard Kennedy School		
		doctoral students	1.5-hour lecture per year		
2018	8 Aug	Economics for Health Policy, Guest lecturer,	Harvard T.H. Chan School of Public		
		Master's degree students	Health, 2-hour lecture		
2018	8–2019	Evidence, Insight and Strategy for Optimizing	Harvard Medical School Office for		
		Health Benefits, U.S. employers	External Education, 3 days per year		
2018	8–2022	MIT HMS Healthcare Innovation Bootcamp	MIT and Harvard Medical School, 1-2		
		(students from 30+ countries), Guest lecturer	hour lecture per year		
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2018–	Core Course in Health Policy, Guest lecturer and Quality section leader (2020), doctoral students	Harvard University 1 to 2 2-hour lectures per year
2019–	Essentials of the Profession 1—Health Policy, Co-director (2021-), small group leader (2019-), medical and dental medicine students	Harvard Medical School and Harvard School of Dental Medicine 5 hours per week, 4 weeks per year
2019 Nov	U.S. Healthcare Industry and Regulatory Policy, Guest lecturer, graduate students	Harvard Kennedy School 1-hour lecture
2020–2023	Health Care Quality in America, Guest lecturer, Undergraduate students	Harvard College 1-hour lecture per year
2020–2022	Essentials of the Profession 2—Health Policy, Guest lecturer, medical and dental students	Harvard Medical School 1 2-hour lectures per year
2020–2022	Economics of Health Care—Public vs. Market Solutions, Guest lecturer	Harvard T.H. Chan School of Public Health, 1-hour lecture per year
2020–2023	HealthTech Fellowship Bootcamp, Guest lecturer	Harvard Medical School, 1-2 hour lecture per year
2020 July	MD-PhD Summer Course for entering students, Guest lecturer	Harvard Medical School 2 1-hour classes
2020 Nov	Confronting COVID-19: Future of Healthcare Policy and Healthcare Delivery, Guest lecturer	Harvard College 1-hour panel discussion
2022–2023	Global Health Care Leaders Program (leaders from 11 countries), Director of health policy week	Harvard Medical School Office for External Education, 9 hours
2024	Hospitals and the Changing Landscape of Health Care Provision in America, Guest lecture	Harvard T.H. Chan School of Public Health, 1-hour lecture
2024	US Healthcare Quality & Equity, Guest lecture	Harvard T.H. Chan School of Public Health, 1.5-hour lecture

Formal Teaching of Residents, Clinical Fellows and Research Fellows (post-docs):

2015— Department of Medicine Noon Conference on Massachusetts General Hospital

2015–	Department of Medicine Noon Conference on	Massachusetts General Hospital
	health policy, residents (PGY 1-3) and faculty	1-2 1-hour lectures per year
2015-2016	Department of Medicine Ambulatory Care	Massachusetts General Hospital
	Curriculum, residents (PGY 2-3)	4 1-hour lecturers
2017-2021	Mass General Brigham Centers of Expertise	Mass General Brigham, Boston, MA
	Health Policy Course, residents and fellows	1 week per year, 3-5 hours of lecture
	across specialties (PGY 1-9)	and discussion per year
2017 Mar	"Current Issues in Health Policy," Department of	McLean Hospital
	Psychiatry, residents (PGY 3-4)	1-hour lecture
2017-	Department of Psychiatry Community Psychiatry	Massachusetts General Hospital
	Curriculum, residents (PGY 1-4)	2-3 hours of lectures per year
2017-2022	Department of Medicine Global Medicine	Massachusetts General Hospital
	Curriculum, interns (PGY 1)	1-2 1-hour lectures per year
2018-2022	Department of Psychiatry Child Psychiatry	Massachusetts General Hospital
	Fellowship Journal Club	1-hour seminar per year
2019-2020	Department of Medicine Management	Brigham and Women's Hospital
	Leadership curriculum, residents (PGY 1-3)	1-hour lecture per year
2020-2021	MGH/McLean Adult Psychiatry Residency noon	Massachusetts General Hospital
	conferences	1-2.5 hours per year
2021-	Health Policy Course, Department of Medicine	Massachusetts General Hospital
	Health Policy Concentration	4-5 3-hour sessions per year

Clinical Supervisory and Training Responsibilities: 2018— Inpatient attending physician on the Bigelow Massachusetts General Hospital house staff teaching service 4 weeks per year

	Supervision of medical/doctoral student research and training, Harvard Medical School 2 1-hour meetings per month and 1: supervision 1-2 hours per month	1		
2017–2022	Supervision of research assistants training and 1 hour meeting per week and 1:1			
	protocol, Harvard Medical School supervision 1 hour per week Supervision of summer students research and 1:1			
	training, Harvard Medical School supervision 1 hour per week Song/Zubizarreta lab, Harvard Medical School 2 1-hour lab meetings per month			
	stored Harvard Medical, Dental, and Graduate Students:			
2017–2021	Suhas Gondi, M.D., M.B.A., Internal Medicine resident, BWH  • Mentoring role: research advisor and collaborator			
	<ul> <li>Papers: Health Affairs Blog (2019), JAMA (2019, 2019), AJMC (2019), JAMA IM</li> </ul>			
	(2020), <u>JAMA Health Forum</u> (2021, 2021), <u>JGIM</u> (2022)			
2018–2020	Yunan Ji, Ph.D., Assistant Professor, Georgetown University			
	<ul> <li>Mentoring role: research advisor and collaborator</li> </ul>			
	• Paper: <u>NEJM</u> (2019)			
2018–2020	Mubeen Shakir, M.D., M.Sc., Associate VP of Clinical Innovation, Univ of Oklahoma			
	<ul> <li>Mentoring role: research advisor for HMS scholarly project (thesis) "Differences in Health and Health Care between Rural and Urban America," which was awarded the HMS Leon Eisenberg Prize for Medicine in Society Research (2019)</li> </ul>			
2018–2022	Joseph Bruch, Ph.D., Assistant Professor, University of Chicago			
	Mentoring role: chair, dissertation committee			
	<ul> <li>Papers: <u>JAMA Intern Med</u> (2020, 2020), <u>Ann Intern Med</u> (2020), <u>JAMA Health</u></li> </ul>			
0040	Forum (2021, 2022), AJPH (2021), BMJ (2021)			
2018–	Jason Buxbaum, Ph.D., incoming Assistant Professor, Brown University  • Mentoring role: dissertation committee			
2019–2023	Shivani Shah, M.D., M.B.A., Surgery Resident, Northwestern Medicine			
_0.0 _0_0	Mentoring role: research advisor and collaborator			
	<ul> <li>Papers: JAMA Health Forum (2020), JGIM (2021), Health Affairs Blog (2021)</li> </ul>			
2020–2021	Garret Johnson, M.D., Internal Medicine resident, Duke			
2222	Mentoring role: HMS scholarly project mentor			
2022	Kushal Kadakia, M.D. candidate, HMS			
	<ul> <li>Mentoring role: research advisor and collaborator</li> <li>Papers: Milbank Quarterly Opinion (2022)</li> </ul>			
● Papers: Milibarik Quarterly Opinion (2022)				
Other Mentor	ed Trainees and Faculty:			
2013–2017	Andrew P. Loehrer, M.D., M.P.H., Assistant Professor, Dartmouth-Hitchcock			
	Mentoring role: research advisor and collaborator  Personal IAMA Court (2015, 2015), Associate (2015, 2016), IAMA Collaborator  Personal IAMA Court (2016, 2017), Associate (2015, 2016), IAMA Collaborator  Personal IAMA Court (2016, 2017), Associate (2017, 2017), IAMA Collaborator  Personal IAMA Court (2017, 2017), Associate (2017, 2017), IAMA Collaborator  Personal IAMA Court (2017, 2017), Associate (2017, 2017), IAMA Collaborator  Personal IAMA Court (2017, 2017), Associate (2017, 2017), IAMA Collaborator  Personal IAMA Court (2017, 2017), Associate (2017, 2017), IAMA Court (2017, 20			
	<ul> <li>Papers: <u>JAMA Surg</u> (2013, 2017), <u>Ann of Surg</u> (2015, 2016), <u>J Am Coll Surg</u> (2015), <u>J Clin Oncol</u> (2016), and <u>J Oncol Pract</u> (2017)</li> </ul>			
2014–2015	John W. Scott, M.D., M.P.H., Associate Professor, University of Washington			
2011 2010	Mentoring role: research advisor and collaborator			
	Papers: <u>Health Affairs</u> (2015), <u>J Am Coll Surg</u> (2015)			
2018 Summer	,			
	Mentoring role: research advisor			
2018 Summer	, , , , , , , , , , , , , , , , , , , ,			
2018–2019	<ul> <li>Mentoring role: research advisor</li> <li>Cian P. McCarthy, M.B., B.Ch., B.A.O., Cardiologist, MGH</li> </ul>			
Mentoring role: research advisor and collaborator				
	<ul> <li>Papers: Journal of the American College of Cardiology (2018), Circulation (2018)</li> </ul>			
2018–2019	Arielle Elmaleh-Sachs, M.D., Assistant Professor, New York University			
<ul> <li>Mentoring role: research advisor</li> </ul>				

2018–	Sneha Kannan, M.D., Pulmonary/Critical Care Fellow, BIDMC and MGH  • Mentoring role: fellowship research mentor and collaborator	
	<ul> <li>Papers: <u>JAMA</u> (2023), <u>Health Affairs</u> (2023), <u>JAMA Health Forum</u> (2021, 2023)</li> </ul>	
	2 manuscripts under review	
2018–	<ul> <li>Samuel J. Enumah, M.D., General Surgery resident, Brigham and Women's Hospital</li> <li>Mentoring role: research advisor and collaborator</li> </ul>	
2018-2021	Nicole Benson, M.D., Child and Adolescent Psychiatrist, McLean Hospital and MGH	
	Mentoring role: research advisor and collaborator	
	<ul> <li>Papers: <u>JGIM</u> (2020), <u>Health Affairs</u> (2020), <u>JGIM</u> (2021)</li> </ul>	
2018-2022	Thomas Roberts, M.D., M.B.A., Head and Neck Oncologist, MGH	
	<ul> <li>Mentoring role: research advisor and collaborator</li> </ul>	
	<ul><li>Papers: <u>JAMA Health Forum</u> (2022)</li></ul>	
2019 Summer	Neeti Kulkarni, Ph.D. Candidate, University of Michigan School of Public Health	
	<ul> <li>Mentoring role: research advisor and collaborator</li> </ul>	
2019–2022	Lindsey J. Patterson, Ph.D., RAND Corporation	
	<ul> <li>Mentoring role: research advisor and collaborator</li> </ul>	
	<ul> <li>Papers: <u>JAMA Health Forum</u> (2021), 1 manuscript under peer review</li> </ul>	
2023-	Christopher Cai, M.D., Internal Medicine resident, BWH	
	Mentoring role: research advisor and collaborator	
	Papers: JAMA (2023), Health Affairs (2024)	
2023-	Michael Anne Kyle, Ph.D., R.N., Research Fellow, Harvard Medical School	
	Mentoring role: research collaborator	
	• Papers: <u>NEJM</u> (2023)	
2024–	Nishant Uppal, M.D., M.B.A., Internal Medicine resident, BWH	
	Mentoring role: research collaborator	
	Papers: NEJM (2024)	
	1 aports. 112011 (2021)	

# Report of Local Invited Presentations: No presentations below were sponsored by outside entities

no present	ations below were sponsored by outside entities
4/2006	"Smoking and Obesity: The Public Health Crises of Our Generation," Woodrow Wilson
	Fellowship Ceremony, Johns Hopkins University, Baltimore, MD
7/2012	"Next Steps in Health Care Reform: Transitioning to Accountable Care," Principal Clinical
	Experience Intersession, Harvard Medical School, Boston, MA
7/2012	"Early Experience with Accountable Care in Massachusetts," Meet the Expert Seminar
	Series, Harvard School of Public Health, Boston, MA
9/2013	"Clinical Decision-Making and Health Care Spending," MD-PhD Grand Rounds, Harvard
10/2013	"Improving the Value of American Health Care: Policy Options," 31th Annual Retreat, MD-
	PhD Program, Harvard Medical School, Boston, MA
10/2015	"Health Care Spending and Quality Under Global Payment," Netherlands Delegation,
	Harvard T.H. Chan School of Public Health, Boston, MA
12/2013	"Slowing the Growth of Health Care Spending," Tufts Medical Center, Boston, MA
2/2016	"Strategies for Slowing Health Care Spending," Harvard School of Public Health
10/2016	"Strategies to Slow the Growth of Health Care Spending," Harvard Medical School
10/2016	"Strategies to Slow Health Care Spending," DGIM, Massachusetts General Hospital
2/2017	"Health Care and the Affordable Care Act after the Election," Department of Psychiatry,
	Massachusetts General Hospital, Boston, MA
5/2017	"The Changing Mortality and Composition of Opioid-Related Hospitalizations Versus Other
	Hospitalizations in the US," DGIM Medical Rounds Conference, Mass General Hospital
9/2017	"The Impact of Workplace Wellness Programs on Health and Economic Outcomes,"
	Harvard School of Public Health, Boston, MA
10/2017	"Health Care Policy in 2020," Primary Care in 2020 Conference, Harvard Medical School

2/2018	"Policies to Address Health Care Spending and Value," Department of Population Medicine, Harvard Medical School and Harvard Pilgrim Health Care Institute, Boston, MA
3/2018	"Fixing Prices or Price Fixing? Physician Responses to New Payments for Heart Disease Treatments," Harvard Medical School, Boston, MA
5/2018	"A Guide to Research in Health Policy," Medical Directors' Meeting, Population Health Management, Partners Healthcare, Boston, MA
6/2018	"The Impact of Changes in Medicare Physician and Hospital Outpatient Fees," Division of General Internal Medicine, Massachusetts General Hospital, Boston, MA
7/2018	"The Impact of Medicare PCI Fee Changes on Provider Behavior," Smith Center for Outcomes Research in Cardiology, Beth Israel Deaconess Medical Center, Boston, MA
9/2018	"Meet the Investigator" Seminar, MD-PhD Program, Harvard Medical School, Boston, MA
10/2018	"Impact of Workplace Wellness on Health and Economic Outcomes: A Randomized Controlled Trial," Harvard Medical School, Boston, MA
4/2019	"Impact of Changes in Medicare Prices for PCI," Cath Conference, Mass General Hospital
4/2019	"Changes in Economic and Clinical Outcomes Under CMS Mandatory Bundled Payments for Joint Replacements," Division of General Internal Medicine, Mass. General Hospital
5/2019	"Impact of Workplace Wellness on Health and Economic Outcomes: A Randomized Controlled Trial," DGIM Medical Rounds Conference, Massachusetts General Hospital
6/2019	"Health Care: An Endangered Species?" Alumni Day Symposium, Harvard Medical School
6/2019	"Policy Options to Address Health Care Spending," Center for Primary Care, HMS
9/2019	"Health Care Spending and Quality 8 Years into Global Payment," Healthcare Markets &
0,20.0	Regulations Lab Industry Working Group Summit, Harvard Medical School, Boston, MA
11/2019	"Improving the Value of Health Care," 45th Anniversary Reunion and Celebration
	Harvard/MIT Medical Scientist Training Program, Harvard Medical School, Boston, MA
3/2022	"Medicare Advantage and Payment Reform," Population Health Medical Directors
	Meeting, Mass General Brigham, Boston, MA
4/2022	"Improving the Value of Health Care," Grand Rounds, Department of Pediatrics,
	Cambridge Health Alliance, Cambridge, MA
5/2022	"Health Policy Through the Lens of Health Equity," Harvard Medical Grand Rounds on "Race, Income, and Health Equity: From Insight to Action", Boston, MA
8/2022	Meet the Investigator, Harvard-MIT MD-PhD Program, Boston, MA
4/2023	"The Health and Economics of Gun Violence," GSAS Alumni Day, Harvard University
10/2023	"Corporate Medicine," Health Coverage Fellowship, Wellesley, MA
10/2023	"Private Equity in Health Care," Industry Working Group, Harvard Medical School
11/2023	"Private Equity Acquisitions in Health Care: Trends, Impact, and Policy Levers," Healthcare Policy Leadership Council, Harvard Kennedy School, Cambridge, MA
11/2023	"Private Equity in Health Care: Trends, Impact, and Policy," DGIM Grand Rounds, MGH
1/2024	"Financial Incentives in Health Care Delivery," The Mongan Institute, MGH
2/2024	"MGH Primary Care Payment Reform," Pediatrics Compensation Task Force, MGH

# Report of Regional, National, and International Invited Teaching and Presentations No presentations below were sponsored by outside entities Regional

10/2009	"Health Care Reform and the Social Sciences," 27th Annual Student Faculty Retreat,
	MD-PhD Program, Harvard Medical School, Waterville Valley, NH
3/2011	"Health Care Reform," Boston University School of Medicine, Boston, MA
8/2011	"Effect of the AQC on Health Care Spending and Quality," Massachusetts Health Care
	Quality and Cost Council, Boston, MA
1/2012	"A Primer on Health Care Reform," Albert Schweitzer Fellowship, Boston, MA
2/2012	"Changing Paradigms in Healthcare: What Does the Future Hold?" Massachusetts Medical
	Society Physician Leadership Institute, Boston, MA
4/2012	"Year-2 Evaluation of the Alternative Quality Contract," The Dartmouth Institute for Health
	Policy and Clinical Practice, Lebanon, NH

6/2013	"The Return-on-Investment of Wellness: Evidence and Policy," New England Employee
12/2013	Benefits Council, Waltham, MA "Slowing the Growth of Health Care Spending" Tufts Medical Center, Boston, MA
4/2014	"Payment Reform in Massachusetts: Early Evidence on Spending and Quality,"
.,20	Dartmouth Symposium in Health Care Delivery Science, Hanover, NH
7/2014	"Program Evaluation and ROI: Evidence and Policy," Best Practices in Worksite Wellness
	Conference, Braintree, MA
11/2014	"Health Care Spending and Quality 4 Years into Global Payment for ACOs" (selected
	abstract), American College of Physicians Annual Scientific Meeting, Waltham, MA
3/2015	"Medicare Fee Cuts and Physician-Hospital Integration" (selected abstract),
4/0045	New England Society of General Internal Medicine (SGIM) Regional Meeting, Boston, MA
4/2015	"The Emergence of Worksite Wellness in Health Policy"  The Pusiness of Worksite Wellness and Nutrition Conference, Bookland, MA
10/2015	The Business of Worksite Wellness and Nutrition Conference, Rockland, MA "Evaluations of Public and Private Strategies for Improving the Value of Health Care
10/2013	Spending," Health Policy Commission, Boston, MA
3/2016	"Changes in Quality and Spending for High versus Low SES Populations Under Global
0,20.0	Payment" (selected abstract), New England SGIM Meeting, New Haven, CT (Plenary)
4/2016	"Improving the Evidence Base on Worksite Wellness," Third Annual Emerging Trends in
	Wellness Conference, Randolph, MA
5/2016	"Mortality Among Opioid-Related vs. Other Hospitalizations in the U.S.," Health Policy
- /	Commission, Boston, MA.
3/2017	"Mortality and Composition of Opioid Hospitalizations in the United States" (selected
4/2017	abstract), New England Society of General Internal Medicine (SGIM) Meeting, Boston, MA "Changes in Quality of Care and Medical Spending for High versus Low Socioeconomic
4/2017	Status Populations under Global Payment," Health Policy Commission, Boston, MA
4/2017	"An Update on the Evidence Base for Workplace Wellness," Fourth Annual Emerging
.,20	Trends in Wellness Conference, Randolph, MA
3/2018	"Policies to Address Health Care Spending," Health Policy Seminar, Institute for Clinical
	Research and Health Policy Studies, Tufts Medical Center, Boston, MA
4/2018	"Impact of Workplace Wellness on Health and Economic Outcomes," Fifth Annual
0/00/0	Emerging Trends in Wellness Conference, Randolph, MA
2/2019	"Current State of Health Care Policy in the United States," Whitney Center, Hamden, CT
2/2019	"ACOs in Massachusetts: the AQC Experience," MassHealth, Executive Office of Health and Human Services, Commonwealth of Massachusetts
3/2019	"Physician Scientists and the Health Care Economy," (Clinical and Population Health
3/2013	Keynote), UMass Medical School, MD/PhD Program, 14th Annual Retreat, Worcester, MA
1/2021	"Peer Effects and Health Care Consumption: Evidence from Spousal Health Shocks,"
	Columbia University Mailman School of Public Health (virtual)
3/2021	"Payment for Primary Care," Health Care Delivery Transformation Conference, Healthcare
	Financial Management Association, Massachusetts-Rhode Island Chapter (virtual)
2/2022	"Disparities in COVID-19," Massachusetts Consortium on Pathogen Readiness (virtual)
8/2022	"Health Care Financing and the Pandemic," Harvard/MIT MD-PhD Program (virtual)
9/2022	"Utilization, Prices, and Outcomes in U.S. Intensive Care Units" (selected abstract), New England Society of General Internal Medicine (SGIM) Meeting, Boston, MA (Plenary)
10/2022	"Saving Primary Care: Insights from Evidence," Global Health and Service Advisory
10/2022	Council Meeting, Harvard Medical School, Boston, MA
3/2023	"Primary Care and Financial Risk," Health Policy Commission, Boston, MA.
12/2023	"Private Equity in Health Care" Health Policy Commission Board Meeting, Boston, MA
National	
12/2005	"Undergraduate public health education: Role of the student-run publication" (selected
11/2009	abstract), American Public Health Association Meeting, Philadelphia, PA "The Albert Schweitzer Fellowship," PRI-MED Conference, Boston, MA
6/2010	"Using the Dartmouth Atlas" (selected abstract), AcademyHealth ARM, Boston, MA
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8/2010 10/2010	"Health Care Reform 2010: Policies and Objectives," Carolinas Medical Center, NC "Health Care Reform 2010: Policies and Objectives," 4th Annual Albert Schweitzer
	Fellowship Conference, Baltimore, MD
6/2011	"Effect of the AQC on Health Care Spending and Quality" (selected abstract), 17th Annual National Research Service Award (NRSA) Trainees Research Conference, Seattle WA
6/2011	"The Effect of Global Payment in Accountable Care Organizations on Health Care Costs" (selected abstract), AcademyHealth Annual Research Meeting, Seattle, WA
10/2011	"Health Care Reform and its Implications," 5th Annual Albert Schweitzer Fellowship Conference, Boston, MA
11/2011	"Effect of the AQC on Health Care Spending and Quality" (selected abstract), Gerontological Society of America, 64th Annual Meeting, Boston, MA
1/2012	"Effect of the AQC on Health Care Spending and Quality" (selected abstract), American Economic Association/Allied Social Science Associations, Chicago, IL
6/2012	"Year-2 Evaluation of the Alternative Quality Contract" (selected abstract), 18th Annual
	National Research Service Award (NRSA) Trainees Research Conference, Orlando, FL
6/2012	"Year-2 Evaluation of the Alternative Quality Contract" (selected abstract), Health
	Economics Interest Group, AcademyHealth Annual Research Meeting, Orlando, FL
6/2012	"Unintended Consequences of Redistributing Income from Specialists to Primary Care
- /	Physicians in Medicare" (selected abstract), AcademyHealth ARM, Orlando, FL
6/2012	"Effect of the Alternative Quality Contract on Health Care Spending and Quality: Year-2
0/0040	Results" (selected abstract), AcademyHealth Annual Research Meeting, Orlando, FL
6/2013	"Year-2 Evaluation of the Alternative Quality Contract" (Article-of-the-Year session),
2/2014	AcademyHealth Annual Research Meeting, Baltimore, MD  "Slowing the Crowth of Health Care Spanding: Evaluations of Current Baliay Approaches."
2/2014	"Slowing the Growth of Health Care Spending: Evaluations of Current Policy Approaches," Institute for Healthcare Policy and Innovation (IHPI), University of Michigan, Ann Arbor, MI
4/2014	"Conducting ROI Analysis," Health Care Innovations Exchange: Virtual Roundtable on
4/2014	Return on Investment, Agency for Healthcare Research and Quality (AHRQ)
4/2014	"Payment Reform in Massachusetts: Effect of Global Payment on Health Care Spending
1/2011	and Quality 4 Years into the AQC" (selected abstract), SGIM Annual Meeting, San Diego
11/2014	"Health Care Spending and Quality 4 Years into Global Payment for ACOs," Grand
	Rounds, Division of General Internal Medicine, Johns Hopkins Medicine, Baltimore, MD
6/2015	"Medicare Fee Cuts and Physician-Hospital Integration" (selected abstract),
	AcademyHealth Annual Research Meeting, Minneapolis, MN
12/2015	"Evaluating Strategies for Improving the Value of Health Care Spending" Perelman School
	of Medicine, University of Pennsylvania, Philadelphia, PA
5/2016	"Changes in Quality of Care and Medical Spending for High vs Low Socioeconomic Status
	Populations under Global Payment" (selected abstract), SGIM Annual Meeting (Plenary)
6/2016	"Policy Rationale and Implications of Payment Reform," American Diabetes Association
7/0040	76th Scientific Sessions, New Orleans, LA
7/2016	"Leadership in the Field of Medicine" (keynote), National Youth Leadership Forum on
0/0040	Medicine, Wellesley, MA
9/2016	"Competitive Bidding in Medicare Advantage," Congressional Budget Office, Panel of
11/2016	Health Advisors, Washington, DC  "Frameworks in Health Policy and Health Franchics." The Med V Bragram
11/2016	"Frameworks in Health Policy and Health Economics," The MedX Program University of Pennsylvania, Philadelphia, PA
11/2016	"Strategies for Slowing Health Care Spending: Implications for Health Systems,"
11/2010	Innovation Speaker Series, Center for Health Care Innovation, UPenn Health System
11/2016	"Implications of the Election for Health Care Reform," Penn HealthX,
11/2010	Perelman School of Medicine, University of Pennsylvania, Philadelphia, PA
11/2016	"Medicare Financing Reform after the Election," Division of General Internal Medicine,
· ·	Perelman School of Medicine, University of Pennsylvania, Philadelphia, PA
2/2017	"Mobile Health and Wellness: Return-on-Investment," Expert Series: Mobile Health Clinics—Meeting Your Employees Where They Are. Health Resources in Action Webinar.

4/2017	"The Changing Mortality and Composition of Opioid-Related Hospitalizations Versus Other Hospitalizations in the United States" (selected abstract), SGIM Annual Meeting, DC
4/2017	"Medicare Advantage Benchmarks, Bids, and Rebates Before and After the Affordable Care Act" (selected abstract), SGIM Annual Meeting, Washington, DC
6/2017	"Mortality and Composition of Opioid Hospitalizations in the United States" (selected abstract), AcademyHealth Annual Research Meeting, New Orleans, LA
7/2017	"Making Positive Change Through Medicine and Health Care" (Keynote), National Youth Leadership Forum on Medicine, Wellesley, MA
4/2018	"Health Care Spending and Quality 8 Years into Global Payment" (selected abstract), Society of General Internal Medicine (SGIM) 2018 Annual Meeting, Denver, CO
6/2018	"Payments to Medicare Advantage Plans and Plan Generosity Before and After the Affordable Care Act" (selected abstract), American Society of Health Economists, Atlanta
6/2018	Discussant for "Vertical Integration and a Changing Physician Workforce," American Society of Health Economists conference, Atlanta, GA
6/2018	"The Impact of Workplace Wellness on Health, Health Care, and Employment Outcomes: A RCT" (selected abstract), American Society of Health Economists conference, Atlanta
6/2018	Discussant for "Did Medicare Advantage Payment Cuts Affect Beneficiary Access to Care?" American Society of Health Economists conference, Atlanta, GA
6/2018	"Changes in Health Care Spending and Quality 8 Years into Global Payment" (selected abstract), AcademyHealth Annual Research Meeting, Seattle, WA
7/2018	"Making Positive Change Through Medicine and Health Care" (Keynote), National Youth Leadership Forum on Medicine, Wellesley, MA
5/2019	"Putting Patients First" (Panelist), The State of Care: Future of Medicare, The Atlantic, DC
5/2019	"Impact of Workplace Wellness on Health and Economic Outcomes: A Randomized
5/2019	Controlled Trial" (selected abstract), SGIM Annual Meeting, Washington, DC (Plenary) "Changes in Economic and Clinical Outcomes Under CMS Mandatory Bundled Payments for Joint Replacements" (selected abstract), SGIM 2019 Annual Meeting, Washington, DC
6/2019	"Changes in Economic and Clinical Outcomes Associated with CMS Mandatory Bundled Payments for Joint Replacements" (selected abstract), AcademyHealth ARM, Wash., DC
6/2019	"Spending on out-of-Network Care in the United States, 2008-2016" (selected abstract), AcademyHealth Annual Research Meeting, Washington, DC
6/2019	"Health Care Spending and Quality 8 Years into Global Payment" (selected abstract), American Society of Health Economists, Washington, DC
6/2019	"The Impact of Fee Changes on Provider Behavior" (selected abstract), American Society of Health Economists, Washington, DC
7/2019	"Making Positive Change Through Medicine and Health Care" (Keynote), National Youth Leadership Forum on Medicine, Boston, MA
9/2019	"Improving the Evidence Base to Inform Health Policy," NCCIH at 20: A Catalyst for Integrative Health Research, National Institutes of Health, Bethesda, MD
10/2019	"Navigating Mixed Payments: What is the Argument to Increase Primary Care Spend?" 2019 Primary Care Conference, Boston, MA
7/2020	"Social Learning and Health Care Utilization: Evidence from Spousal Health Shocks" (selected abstract), AcademyHealth Annual Research Meeting (virtual live plenary)
7/2020	"Changes in Prescription Drug Spending and Utilization 8 Years into Global Payment" (selected abstract), AcademyHealth Annual Research Meeting (virtual)
12/2020	"Peer Effects and Health Care Consumption: Evidence from Spousal Health Shocks" (selected abstract), Fifth Annual Population Health Science Research Workshop (virtual)
3/2021	"Overview of Insurance Markets and Reimbursement for Care," American Psychiatric Association Annual Meeting (virtual)
6/2021	"Hospitalizations, Mortality, and Racial/Ethnic Disparities in the COVID-19 Pandemic," (selected abstract), National Bureau of Economic Research (virtual)
6/2021	"Peer Effects and Health Care Consumption: Evidence from Spousal Health Shocks," (selected abstract), American Society of Health Economists (virtual)

6/2021	Discussant for "Private Equity, Consumers, and Competition: Evidence from the Nursing
6/2021	Home Industry," American Society of Health Economists (virtual)  Discussant for "The Role of Improvement and Consolidation in Medicare Advantage
6/2021	Quality Ratings," American Society of Health Economists (virtual) "Effect of Traditional Medicare and Medicare Advantage on Spending, Use, and Price"
7/2021	(selected abstract), American Society of Health Economists (virtual) "What Works in Wellness?" (Panelist), 36th Annual National MD-PhD Student Conference,
112021	University of Colorado Anschutz Medical Campus (virtual)
7/2021	"Peer Effects and Health Care Consumption: Evidence from Spousal Health Shocks," (selected abstract), National Bureau of Economic Research Summer Institute (virtual)
9/2021	"Primary Care and Behavioral Health Investment for Maine," Maine Medical Association and Joint Committee on Health Coverage, Insurance and Financial Services (virtual)
10/2021	"Low Value Care Measures and Physician-Level Variations," Industry Working Group Summit, Health Care Markets and Regulation Lab, Harvard Medical School (virtual)
10/2021	"Improving the Value of Care: A Policy Landscape," Department of Medicine Grand
11/2021	Rounds, Memorial Sloan Kettering Cancer Center (virtual) "Peer Effects in Health Care Consumption: Evidence from Family Health Shocks," Health
11/2021	Policy Seminar, Indiana University (virtual)
11/2021	"Considering the Role of Private Equity in U.S. Health Care," NYU Langone Health (virtual)
12/2021	"Improving Wellness in the Workplace: A Randomized Controlled Trial" (roundtable),
	Office of the U.S. Surgeon General, U.S. Department of Health and Human Services
12/2021	"Medicare's Future: Improving Health Equity and Implications for Employers," National
4/2022	Academy of Social Insurance, New England Council, Massachusetts Hospital Association
1/2022	"Hospitalizations, Mortality, and Racial/Ethnic Disparities in the COVID-19 Pandemic" (selected abstract), American Economic Association Annual Meeting (virtual)
4/2022	"The Pandemic & Low Value Care," Low-Value Care Task Force, VBID Health (virtual)
6/2022	"New Weighting Methods" (with Jose Zubizarreta and James O'Malley), AcademyHealth
0/2022	Annual Research Meeting, Washington, DC
8/2022	"Health Care Financing and the Pandemic," Grand Rounds, Mercy Hospital, St. Louis, MO
9/2022	"Understanding Health Shocks—Economic and Clinical Effects," Department of Population Health Sciences, Weill Cornell Medicine, New York, NY
12/2022	"Primary Care and Financial Risk," Association of Chiefs & Leaders of General Internal
	Medicine (ACLGIM) Winter Summit (Keynote)
3/2023	"Demographic and Clinical Factors Associated with Long COVID," Health Affairs Briefing
4/2023	"Achieving Whole Health: A New Approach for Veterans and the Nation" (with National
- /2.2.2	Academies of Sciences, Engineering, and Medicine committee), Briefing for CMS
5/2023	"Clinical and Economic Impact of Child and Adolescent Firearm Injuries on Survivors and
5/2023	Family Members" (selected abstract), SGIM 2023 Annual Meeting, Denver, CO "Changes in Hospitalization Outcomes Among Private Equity (PE) and Non-PE Hospitals
3/2023	During the COVID-19 Pandemic" (selected abstract), SGIM 2023 Annual Meeting, Denver
5/2023	"Private Equity Acquisitions in Health Care: Trends, Evidence, and Policies," National
0, 2020	Institute of Health Care Management (NIHCM) Board Meeting, Washington, DC
5/2023	"Private Equity Acquisitions in Health Care: Evidence and Policy Levers" (Part 1), Center
	for Medicare and Medicaid Innovation (virtual)
6/2023	"Understanding the Growth & Influence of Private Equity in Health Care" (with Atul Gupta,
	Jane Zhu, and Erin Fuse Brown), National Institute of Health Care Management webinar
6/2023	"Private Equity Pushes into Healthcare" (with Alex Azar, Eileen O'Grady, and Alan Weil),
0/0000	Aspen Ideas Health, Aspen, CO
6/2023	"Clinical and Economic Impact of Child and Adolescent Firearm Injuries on Survivors and
6/2022	Family Members" (selected abstract), AcademyHealth, Seattle, WA (Best of ARM)  "Changes in Hespitalization Outcomes Among Private Equity (PE) and Non PE Hespitals
6/2023	"Changes in Hospitalization Outcomes Among Private Equity (PE) and Non-PE Hospitals During the COVID-19 Pandemic" (selected abstract), AcademyHealth (Best of ARM)
8/2023	"Private Equity Acquisitions in Health Care: Evidence and Policy Levers" (Part 2), Center
5,2526	for Medicare and Medicaid Innovation (virtual)
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8/2023	"Privatization in Health Care: Pace, Promise, & Pitfalls," National Academies of Sciences,
	Engineering, and Medicine (NASEM) Health Care Expenditure Collaborative (virtual)
8/2023	"Privatization in Health Care: Pace, Promise, & Pitfalls," National Academy for State
	Health Policy (NASHP) 36th Annual Conference, Boston, MA (Plenary)
9/2023	"The Health Care Economy: An Evolving Landscape," Senate Legislative Day, Oregon
9/2023	"Privatization in Health Care: Pace, Promise, & Pitfalls," Office of Health Strategy, CT
11/2023	"Primary Care and Private Equity," Executive Office of the President, White House (virtual)
11/2023	"Reforming Medicare Advantage to Deliver on Its Promise," Penn LDI (virtual)
11/2023	"Private Equity in Health Care," National Academy for State Health Policy webinar (virtual)
11/2023	"A Journey in Health Care Spending," The Commonwealth Fund (virtual)
12/2023	"Private Equity in Health Care: Trends, Impact, and Policy," Office of the Assistant
	Secretary for Planning and Evaluation (ASPE), Dept of Health and Human Services, DC
1/2024	"Financial Incentives in Health Care," National Clinician Scholars Program, Yale University
2/2024	"Financial Incentives in the Delivery System," University of Minnesota
4/2024	"Private Equity in Health Care: A Policy Framework," National Academies of Sciences,
	Engineering, and Medicine (NASEM) Board on Health Care Services, Washington, DC
5/2024	"Economic and clinical impact of firearm injuries," Niskanen Center and UConn ARMS, DC

#### International

7/2011	"The Effect of Global Payment in ACOs on Health Care Costs" (selected abstract) International Health Economics Association (iHEA), Toronto, Canada
5/2018	"Paying for Value: From Theory to Practice," in Funding for Value session (chair), Shifting to Value-Based Health Care conference, International Consortium for Health Outcomes Measurement and Université Paris Cité, France
12/2019	"Transparency in Incentives: Outcome-Based Payments," EIT Health Summit 2019, European Institute of Innovation & Technology, European Union, France (Plenary)
3/2021	"Health Policy in the United States" (invited lecture), Chair of Innovation and Value in Health, Université Paris Cité (virtual)
6/2021	"Incentivising wellness in the workplace: a randomized controlled trial" (invited lecture), Food Matters Live 2021, United Kingdom (virtual)
3/2022	"Innovations in Payment Systems in the U.S." (invited lecture), Health in the XXI Century: Workshop for Latin American Health Care Executives, Boston, MA
5/2022	"Payment Reform and Accountable Care: Insights and Lessons from the U.S." (invited lecture), Leiden University Medical Center, The Hague, Netherlands (Keynote)
10/2022	"Health Policy in the United States" (invited lecture), Chair of Innovation and Value in Health, Université Paris Cité (virtual)
6/2023	"Insurer–Provider Contracting" (invited lecture, session chair), Transforming Health Systems with Patient Outcomes, International Conference, Université Paris Cité, France

# **Report of Clinical Activities and Innovations**

# **Current Licensure and Certification:**

2014–2017	Commonwealth of Massachusetts, Board of Registration in Medicine, Limited License
2017-	Commonwealth of Massachusetts, Board of Registration in Medicine, Active License
2019–	Board Certification, American Board of Internal Medicine

### **Practice Activities:**

2017-	Primary care practice	Internal Medicine Associates, MGH	2 sessions per week
2017-	Inpatient attending	Department of Medicine, MGH	4 weeks per year
	(Bigelow teaching service)		

# Report of Education of Patients and Service to the Community

**Education of Patients and Service to the Community:** 

2006–2008 Mentor, Harvard Manville Mentoring Program, The Manville School, Boston, MA

2007–2008	(volunteered as a big brother mentor at the school, 2 hours per week) Boston Fellow, Albert Schweitzer Fellowship, (helped establish an after-school physical activity and nutrition program for at-risk youth with colleagues at the Brookside Community Health Center, Jamaica Plain, MA. 200 service hours.) Resident Tutor, Cabot House, Harvard College	
	Primary service: Pre-Medicine Committee (advising pre-medical students, writing committee letters for medical schools, and holding mock interviews).	
0040 0044	Secondary service: tutoring in economics, organic chemistry, and careers.	
2013–2014	Copy editor (pro bono), Goroll AH, Mulley AG, eds. "Primary Care Medicine: Office Evaluation and Management of the Adult Patient, 7th Edition." Lippincott Williams &	
0/0047	Wilkins and Wolters Kluwer, 2014.	
2/2017	Expert for online resident Q&A forum, New England Journal of Medicine Resident 360, in public group discussion "From Volume to Value: Understanding the Impact of ACOs and New Care Models in Healthcare."	
9/2017	Introduction and moderator, "Alternative Models at the State and Federal Levels," It Depends What State You're In: Policies and Politics of the US Health Care System,	
44/0047	Radcliffe Institute for Advanced Study, Harvard University	
11/2017	Participant, Data Science Rountable, "Key Factors for Scientific Impact on Policy," Harvard Data Science Initiative and Elsevier	
3/2019	Health Policy career paths program, Office of Career Services, Faculty of Arts and	
0,2010	Sciences, Harvard University	
3/2019	"Care at the End of Life: Toward a Roadmap for Plans" (Lecture), International	
	Foundation of Employee Benefit Plans, St. Petersburg, FL	
4/2019	"Wellness Wednesday: Workplace Wellness" (Podcast), All Sides with Ann Fisher, 89.7	
	National Public Radio News, WOSU, Ohio	
4/2019	"Do workplace wellness programmes work?," Early Edition, Newstalk ZB, New Zealand	
4/2019	"Do workplace wellness programs work?," ABC Radio National, Sydney, Australia	
5/2019	"Impact of Workplace Wellness on Health and Economic Outcomes" (Webinar), Health	
_,	Enhancement Research Organization	
5/2019	"Impact of Workplace Wellness on Health and Economic Outcomes" (Webinar),	
12/2019	WELCOA and National Wellness Institute Participant, "Implementation and De-implementation Methodologies for Complementary	
12/2019	and Integrative Health Approaches" meeting, National Center for Complementary and	
	Integrative Health, National Institutes of Health	
6/2020	Preliminary data posted for state policymakers: "Economic and Clinical Impact of COVID-	
0, 2020	19 on Provider Practices in Massachusetts: Interim Results: May 20 – June 17, 2020."	
	Health Policy Commission, Commonwealth of Massachusetts	
4/2022	"Emerging Policy Opportunities for Community-Based Serious Illness Care" (Moderator),	
	Petrie-Flom Center for Health Law Policy, Biotechnology, and Bioethics, Harvard Law	
	School, and Coalition to Transform Advanced Care	
1/2024	"Gun Violence: The Impact on Society" Infographic, NIHCM Foundation	
2/2024	"Private Equity Acquisitions of Health Care Providers: A Review of the Evidence," ISMIE	
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# Recognition

2009	Top Doctors (Boston Medical Students)	Boston Magazine
2014	30 Under 30 in Science and Healthcare	Forbes Magazine

### **Research Citations and Coverage:**

# Research Cited in Government Testimony or Policy

Testimony of David M. Cutler, PhD, Committee on the Budget, U.S. Senate (2/29/2012)
Testimony of Dana Gelb Safran, ScD, Committee on Finance, U.S. Senate (6/14/2012)
Department of Health and Human Services, *Federal Register* Vol 77, No 179 (9/14/2012)
Testimony of David Blumenthal, MD, MPP, Special Committee on Aging, U.S. Senate (2/27/2013)
Testimony of Leemore S. Dafny, PhD, Committee on the Judiciary, U.S. Senate (9/22/2015)

- Testimony of Andrew Kolodny, MD, Committee on Homeland Security and Governmental Affairs, U.S. Senate (1/17/2018)
- Testimony of Matthew Fiedler, PhD, Committee on Finance, U.S. Senate (5/8/2019)
- Testimony for H4134 An Act to improve health care by investing in VALUE, Joint Committee on Health Care Financing, Commonwealth of Massachusetts (1/28/2020)
- The Economic Toll of Gun Violence, U.S. Congress Joint Economic Committee (7/20/2022)
- Testimony for "Private Capital, Public Impact: An FTC Workshop on Private Equity in Health Care," Federal Trade Commission (3/5/2024)
- Testimony for "Examination of the Effects of Private Equity Ownership and Investment in Health Care," Massachusetts Joint Committee on Health Care Financing (3/25/2024)

### **Research Covered by Newspaper or News Articles**

U.S. outlets: New York Times, Washington Post, Wall Street Journal, Bloomberg, Reuters, CNN, LA Times, US News & World Report, USA Today, PBS Newshour, CNBC, Boston Globe, TIME, Kaiser Health News, NPR, WBUR, Scientific American, San Diego Union-Tribune, Seattle Times International outlets: CBC News (Canada), Deutsches Ärzteblatt (Germany), The Irish Times, Medical Tribune (Germany), Sciences et Avenir (France)

### **Research Covered in Other Outlets**

American Journal of Managed Care Newsroom, American Prospect, Axios, Becker's Hospital Review, The British Medical Journal, The Business Journals, Business Wire, CFO Magazine, Connecticut Public Radio, Enterprise Echo, FactCheck.org, FierceHealthcare, Forbes, Fortune Magazine, Harvard Business Review, Harvard Gazette, Healthcare Finance News, Healthcare IT News, HealthDay, HealthExec, HealthLeaders Media, The Heritage Foundation, The Hill, The Incidental Economist, Medical Economics, Modern Healthcare, News Wise, People Management, Psychology Today, Retail Wire, ScienceDaily, Tech Times, The Verge, Vice Media, Yahoo News

### Report of Scholarship

### Peer-Reviewed Scholarship in Print or Other Media:

- 1. **Song Z**, Reinhardt K, Buzdon M, Liao P. "Association between support group attendance and weight loss after Roux-en-Y gastric bypass." <u>Surg Obes Relat Dis</u>. 2008 Mar-Apr;4(2):100-103.
- 2. Baicker K, Cutler D, **Song Z**. "Workplace wellness programs can generate savings." <u>Health</u> Affairs. 2010 Feb;29(2):304-311.
- 3. **Song Z**, Safran DG, Landon BE, He Y, Ellis RP, Mechanic RE, Day MP, Chernew ME. "Health care spending and quality in year 1 of the Alternative Quality Contract." New England Journal of Medicine. 2011 Sep 8;365(10):909-918.
- 4. Barnett ML, **Song Z**, Landon BE. "Trends in physician referrals in the United States, 1999-2009." Archives of Internal Medicine. 2012 Jan 23;172(2):163-170.
- 5. **Song Z**, Landon BE. "Controlling health care spending—the Massachusetts experiment." New England Journal of Medicine. 2012 Apr 26;366(17):1560-1561.
- 6. McWilliams JM, **Song Z**. "Implications for ACOs of variations in spending growth." New England Journal of Medicine. 2012 May 10;366(19):e29(1-3).
- 7. **Song Z**, Safran DG, Landon BE, Landrum MB, He Y, Mechanic RE, Day MP, Chernew ME. "The 'Alternative Quality Contract,' based on a global budget, lowered medical spending and improved quality." Health Affairs. 2012 Aug;31(8):1885-1894.
- 8. **Song Z**, Cutler DM, Chernew ME. "Potential consequences of reforming Medicare into a competitive bidding system." <u>Journal of the American Medical Association</u>. 2012 Aug 1:308(5):459-460.
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**Doctoral Thesis Committee:** 

Michael E. Chernew, Ph.D. (Chair) John Z. Ayanian, M.D., M.P.P. Thomas G. McGuire, Ph.D. Joseph P. Newhouse, Ph.D.

## **Working Papers in Economics:**

"Pricing and Pass-through in Response to Subsidies and Competition: Evidence from Medicare Advantage Before and After the Affordable Care Act" (with Daria Pelech)

Abstract: After years of growth before the Affordable Care Act (ACA), federal payments to Medicare Advantage plans began to decline after the ACA. We exploit variation in these payments to assess how private plans respond to increases and decreases in these federal subsidies before and after the ACA, notably whether their response is symmetric. We find that private plans changed their pricing and pass-through to beneficiaries symmetrically, with plans passing through roughly 60 cents for each dollar of payment increases or decreases. However, during the period of payment reductions (post-ACA), plans reduced less salient benefits by more than they had increased them during the period of payment increases (pre-ACA), even though plans left premiums virtually unchanged. Partial pass-through suggests that plans operate above cost; plans in more competitive markets responded less to payment changes than plans in less competitive markets. Partial pass-through of payment cuts, combined with quality bonuses and growth in risk scores, may explain the continued growth in Medicare Advantage enrollment post-ACA.

### **Download Working Paper**

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